



**THE WASHINGTON AND LEE UNIVERSITY  
AND ITS AFFILIATE**

Consolidated Financial Statements

June 30, 2017

(With Independent Auditors' Report Thereon)

**THE WASHINGTON AND LEE UNIVERSITY  
AND ITS AFFILIATE**

June 30, 2017

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**BOARD OF TRUSTEES**

July 1, 2016 through June 30, 2017

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**PRESIDENT OF THE UNIVERSITY**

William C. Dudley

Kenneth P. Ruscio (July 1, 2016 through December 31, 2016)

**SECRETARY**

James D. Farrar, Jr.

**TREASURER**

Steven G. McAllister

## Management's Discussion and Analysis

### Highlights from 2016-17

- University grants and scholarships were awarded to 50.6% of the undergraduates with the average institutional grant or scholarship award at \$41,080 (85% of tuition and mandatory fees). In 2008, the corresponding figures were 39.3% of undergraduates with average institutional award of \$28,286 (80% of tuition and mandatory fees).
- This past year, the University was able to offer 162 summer Lenfest Grants to faculty to pursue their research and scholarship, 11 full-year Lenfest Sabbaticals, 102 Johnson Opportunity or Enhancement grants to students for research or other experiential opportunities and 226 additional grants to students for summer experiential, research or internship endeavors.
- Endowment (including funds held in trust by others) per Student increased to \$717,595. At June 30, 2007, this value was \$466,299. In other words, this increase in value of 54% has been captured over the past decade even as the endowment has distributed between 4% and 5% of its value annually.
- Completed or substantially completed: Tucker Hall, the last of the buildings in the Colonnade restoration, the Natatorium, the Red House to serve as home to the LGBTQ Resource Center and Women's and Gender Studies program, and the final phases of Stemmons Plaza which now terminates at Letcher Avenue. All of these projects were integral elements within the University's last Strategic Plan.
- Total endowment assets and funds held in trust by others ended the fiscal year at a new high water mark of \$1.547 billion.
- New gifts and pledges of \$37.2 million with \$9.8 million of the total toward endowments and \$10.3 million directed to capital projects.
- Annual Fund reached a new high for funds raised, \$10.56 million, with undergraduate alumni participation at 51%.
- Net tuition revenues grew by 3.4% for the year with stronger enrollment numbers and modest growth in aid at the Law School making a substantial contribution to this increase.

### Fresh Perspectives

2016-17 saw the transition of presidents from Ken Ruscio to Will Dudley. After more than a decade of leading the University, President Ruscio retired at calendar year-end, and President Dudley took office on January 1. With the transition in officeholders, different ways of looking at many of the same opportunities and challenges began to emerge. With this, the University community has begun to consider future direction with a fresh perspective. Financially, the year was a strong

year for the University with operating results improving and investment returns significantly stronger than 2015-16. But the most defining characteristic of the year came from the development of the process initiated by President Dudley to develop the next Strategic Plan. Following a decade of effort and work to implement and modify, where needed, the 2007 Strategic Plan, the University community has an opportunity to give thought to what the future can look like for this 268 year-old institution. It is a welcome opportunity to assess what has been accomplished and what is still possible.

As we prepare for the next Strategic Plan, we can do so within the comfort of a strong financial base that has the underpinnings in an endowment that ranks in the top 25 on a per student basis among all colleges and universities. This philanthropic support has substantially altered our revenue mix over the last decade. Since 2007, the percentage of revenues from philanthropic sources (endowment allocation, contributions and trusts held by others distributions) has surpassed that of net tuition. In 2006-07, net tuition accounted for 44% of all revenues while philanthropic sources accounted for 40%. This most recent fiscal year showed net tuition revenues accounting for 36% of all revenues and philanthropic sources for 50% of those revenues. It is also worth noting that net tuition revenues over this period did grow by nearly \$10 million from \$49.6 million in 2007 to \$59.4 million this past year.

This transition from being primarily a tuition-driven institution to one in which philanthropy acts as the major revenue factor has also led us to give greater consideration to policies that help minimize the impact of investment market volatility. We must structure an investment portfolio that recognizes the importance of downside protection while also securing reserves to help steady operations when volatility is simply too great to be managed away (the 2008-09 financial markets as an example).

This greater level of revenue diversity benefits the University in ways beyond just financial. The additions made to endowments have increased the number of students that we can reach with financial aid. In addition, we have been able to provide greater curricular and co-curricular activities for our students with expansion of summer research grants often in conjunction with a faculty member, Johnson Opportunity grants for study and research and expanded internships throughout the curriculum. Faculty have also benefitted from the strengthened financial resources with 162 receiving Summer Lenfest Grant support and 11 receiving Lenfest Sabbatical Funding to make possible year-long sabbaticals. It has also allowed us to provide funding for student conference travel to present papers on their research

work as well as the creation of the Advanced Research Cohort, a program that brings a dozen incoming first-year students to the campus in the summer for a five week program to expose them to research in the STEM fields.

Finally, it is worth noting that support of academic and student programs has also translated into improved facilities throughout the campus with the following projects either being started or completed during the 2016-17 year: Tucker Hall, the last of the Colonnade renovation and restoration projects, the Natatorium for our Athletics program, the Red House, Reeves Center and Stemmons Plaza renovation projects. These investments in facilities and endowments to support student aid, faculty and student research, academic programs and professorships are absolutely critical in building a continued sustainable business model.

The following discussion provides a snapshot of Washington and Lee’s financial picture and outlines how fiscal resources are utilized to provide a strong, student-centered educational experience.

**Assets**

Washington and Lee University experienced a 3.7% increase in total assets over the past year. From \$1.947 billion as of June 30, 2016, the University’s assets climbed to \$2.019 billion as of June 30, 2017. This continues a strong run of asset growth. Over the last decade, assets have increased by \$547 million. The major asset categories for the University are presented in Figure 1.

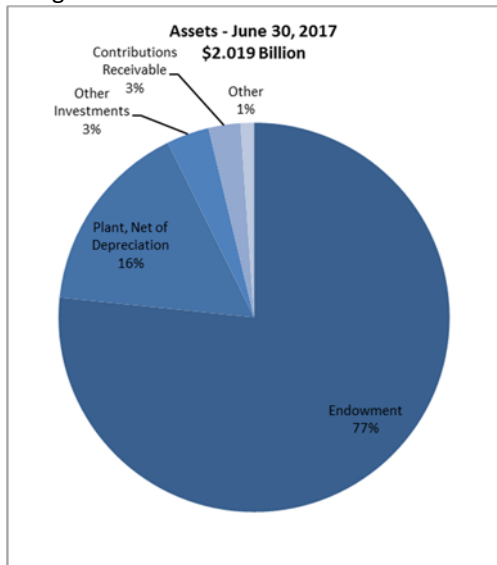


Figure 1

**Endowment:** Our endowment is comprised of two elements: gifts to the University held in the investment pool and Trusts Held by Others. The University’s aggregate endowment grew to a new high-water mark of \$1.547 billion at June 30, 2017 (See Fig. 2).

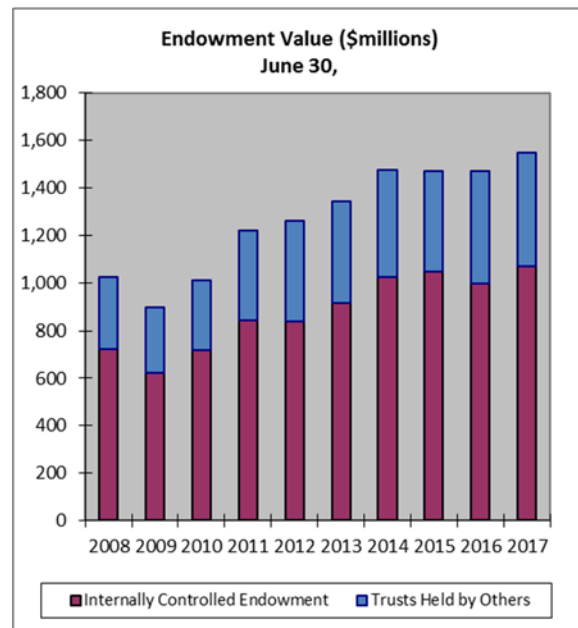


Figure 2

This is up from \$1.472 billion as of June 30, 2016. Investment returns for the internally managed endowment were up with an +11.40% return. This positive return coupled with new gifts and additions to the endowment of \$15.5 million more than offset the allocation from endowment for operating support of \$49.6 million. The internally controlled endowment grew from \$995.4 million at June 30, 2016 to \$1.069 billion as of June 30, 2017, an increase of \$73.6 million. In contrast to the internal endowment, the market value of Trusts Held by Others increased only very modestly by \$200,000 as stock of the Coca-Cola Company within the Lettie Pate Evans Restricted Fund Trust dropped by 1.3%. This decrease was offset by increases of other assets within the L.P. Evans Fund as well as investment gains across the other forty trusts held for the benefit of the University. In spite of the very modest increase in market value, distributions from trusts increased by \$790,000 in FY 2017 to \$14.27 million.

Returns on a nominal basis for endowment funds with external managers well exceeded the University’s long-term expected return (11.4% actual versus 7.5% planned). While not yet having adequate peer data to assess this result on a relative basis, the administration is pleased with the performance of the endowment. Over the longer term, the annual return for the ten-year period ended June 30, 2017 of 5.03% exceeds annualized spending from the endowment. If one of the goals of endowment management is to achieve strong long-term returns at lesser volatility, then we believe the Board of Trustees’ Investment Committee has achieved this objective. With the most recent measurements provided by Makena Capital Management, W&L portfolio performance has exceeded the Global 60/40 benchmark on the 1, 3, 5 and 7-year

basis with annualized volatility of the W&L portfolio at just 65% of the benchmark portfolio.

**Physical Facilities:** The University’s physical facilities represent the second largest financial investment. Unlike the endowment and trusts held by others, the University’s physical plant does not appreciate over time but requires constant upkeep and preservation. At the same time, the investment in facilities is necessary to continue to create stimulating learning and social environments for our students and faculty.

During the 2016-17 year, the University completed the Natatorium, Tucker Hall (the final phase of the Colonnade restoration) and Stemmons Plaza ending at Letcher Avenue. In addition, projects to improve the Reeves Center and the Red House were also begun in 2016-17. The bulk of funding for all of these projects came from fundraising with the balance funded through allocations from operations and debt.

Moving forward, investment in facilities will continue to be structured to meet the University’s strategic objectives. There remains one significant project from the most recent Strategic Plan, the Indoor Athletic and Recreation Facility which will renovate Doremus and replace the existing Warner Center with an up-to-date and light-filled facility. Fundraising efforts for this project continue with the expected construction period running from June 2018 through August 2020. Beyond this project, the University’s development of the next Strategic Plan will almost certainly identify a number of large-scale projects that will be funded through a combination of fundraising, operating allocations and new debt.

**Contributions Receivable:** As the *Honor Our Past, Build Our Future* campaign concluded there were a number of new commitments and gifts, many of them made in the form of multi-year pledges. These play a vital role in aiding our planning efforts to ensure that we can match timing of implementation of a strategic initiative with the funding that will support it. As of June 30, 2017, contributions receivable were valued at \$53.2 million. This is down from \$58.1 million at June 30, 2016, reflecting the payments made on pledges from the Campaign while also accounting for new pledge commitments received over the past two years following the Campaign.

**Other Investments:** The last major asset within the University’s financial structure is categorized as “Other Investments”. These are primarily split interest arrangements by which a donor gives the University a sum of money to invest and manage. The donor receives an income interest from these investments for a specified period of time after which Washington and Lee receives the remainder of the invested funds to

support University operations. These investments totaled \$51.3 million at the end of this most recent fiscal year, an increase from \$48.1 million at the end of fiscal year 2016. This increase reflects a strong investment market return and new gifts with offsets from distributions to beneficiaries.

### Liabilities

On the other side of the ledger, the University has liabilities totaling \$263.7 million. Three types of liabilities comprise 93% of this total: debt, future annuity payments and postretirement benefits. (See Fig. 3)

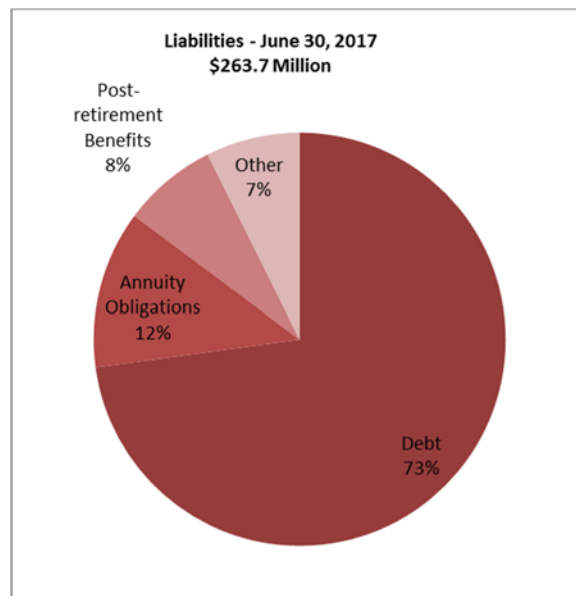


Figure 3

**Debt:** Washington and Lee University’s largest liability is long-term debt that has been incurred over the years to support capital building projects. Over this most recent Strategic Plan, the University has taken out approximately \$95 million of new debt to support various capital building initiatives. With the last issuance in 2015, debt at the University climbed to \$201 million. In the two years since, principal repayment and amortization of premiums has reduced the long-term debt by \$10.4 million. Over the past year, the University made \$4.12 million of payments toward principal and \$8.44 million in interest payments. Total debt now stands at \$190.8 million and is composed of seven different instruments, all being tax-exempt issues through either the Virginia College Building Authority or the Lexington City Industrial Development Authority. Of the outstanding debt, 85% is fixed rate and 15% is variable rate debt. Maturities extend to 2043 with interest rates ranging for fixed rate debt from 2.25% to 5.75%. It is worth noting that the 1998 and 2001 VCBA Notes, totaling \$90.4 million are noncallable.

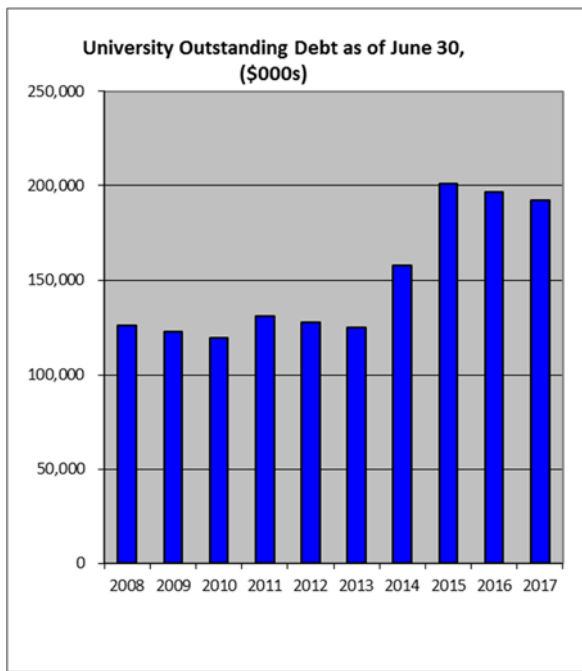


Figure 4

As part of the debt issuance process, the University has sought and maintained credit ratings with Moody's Investor Services and S&P. Currently, the University's debt is rated Aa2 and AA by Moody's and S&P, respectively. Both of these ratings include a "Stable" outlook from the agencies. Importantly, these strong ratings reflect outside agencies' evaluations of the University's financial health and its ability to repay its obligations.

As identified, Debt has played a role in our ability to invest in facilities. The debt issues of 2010, 2013 and 2015 were instrumental in allowing the University to meet certain strategic objectives including the renovation of first-year housing and the development of the Upper-division Housing Village, and as we look out over the next year, the University is likely to increase total debt modestly to assist with financing of the Indoor Athletic and Recreation Facility and possible renovations to Woods Creek Apartments. With total debt service (principal plus interest payments) at 7.9% of operating expenses, the University falls comfortably within the institutional debt service parameter range of 4% to 10% of operations.

Debt will certainly play a role with the next strategic plan; however, we will remain mindful of the limits created through our debt policy and current ratings from S&P and Moody's.

**Future Annuity Payments:** The split interest instruments mentioned above create a liability based upon expected future payments to the donor. As of June 30, 2017, this liability was recorded at \$32.6 million. It is reasonable to assume that the University would welcome an increasing liability in this area, since

it would reflect a growing deferred-giving program, which would lead to greater financial support in the future.

**Postretirement Benefits:** Finally, the University has maintained a postretirement health benefits plan for those employees who serve 10 years or more and retire from the University. This commitment creates an annual expense for the program as well as a future obligation. This obligation, as actuarially calculated, now stands at \$19.6 million, up from \$18.3 million at June 30, 2016. The University altered this plan for employees hired after April 1, 2003, to shift to a defined contribution plan for employees rather than a defined benefit plan. This will lead to an elimination of this obligation over the very long-term.

### Net Assets

In the corporate world, assets minus liabilities reveal the enterprise's equity. Within higher education, this "equity" is referred to as net assets which are broken down into three components: Unrestricted Net Assets, Temporarily Restricted Net Assets and Permanently Restricted Net Assets.

**Unrestricted Net Assets:** These funds can be expended if necessary, and as such, they carry the greatest level of flexibility for the University to meet its long-term obligations. The build-up of these funds results from operating surpluses, the creation of quasi-endowments from large unrestricted gifts (98 of the 1,359 individual endowment funds of the University) and the development of reserves over the years. The University saw this class of net assets increase by \$25.3 million to \$358.0 million at June 30, 2017.

**Temporarily Restricted Net Assets:** These funds are fully expendable but restricted by a purpose, timeframe for use or through accumulated gains of permanently restricted endowments. Examples are gift funds restricted for support of student financial aid, gifts to support specific building projects, deferred giving arrangements under which the University has an obligation to make payments to beneficiaries before receiving the remainder value to meet the donor's intent and unspent endowment allocations intended for programmatic purposes. These net assets also increased sharply this year from \$378.5 million to \$420.4 million as of June 30, 2017, largely a result of the strong investment return environment.

**Permanently Restricted Net Assets:** These funds are given by a donor with the express condition that the original value of the gift is not to be expended by the University. Instead, the funds are invested and the University benefits from the investment return on the funds. At Washington and Lee, these funds are the underpinnings of the endowment and include many of

the outside trusts that were established to be managed in perpetuity for the University's benefit. The University's internal endowment now consists of 1,359 individual funds with 1,261 representing true endowments (restricted by the donor). Over the past year, the value of this net asset component increased by \$11.9 million to \$976.9 million.

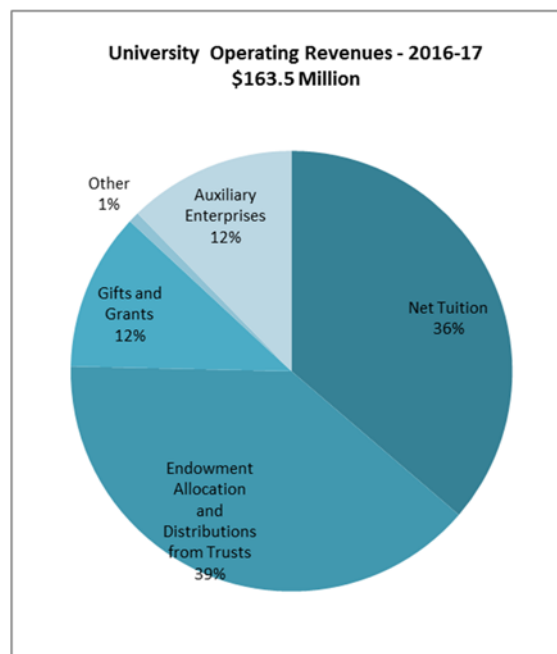
Table 1 summarizes the University's Statement of Financial Position.

**Table 1**

<b>Summary Statement of Financial Position June 30, 2017 (\$000s)</b>	
<b>Assets:</b>	
Cash and Cash Equivalents	\$ 5,557
Accounts and Notes Receivable	14,079
Contributions Receivable, net	53,221
Inventories	1,351
Investments	1,141,133
Funds Held in Trust by Others	477,293
Assets Restricted to Investment in Plant	1,504
Land, Buildings and Equipment, net	<u>324,798</u>
<b>Total Assets</b>	<b>\$ 2,018,936</b>
<b>Liabilities:</b>	
Accounts and Other Payables	\$ 10,762
Accrued Compensation	3,804
Student and Other Deposits	770
Deferred Revenue	1,752
U.S. Government Grants Refundable	1,367
Annuity Obligations	32,575
Asset Retirement Obligations	1,005
Capital Lease Obligations	1,247
Long-term Debt	190,843
Postretirement Benefit Obligations	<u>19,598</u>
<b>Total Liabilities</b>	<b>263,723</b>
<b>Net Assets:</b>	
Unrestricted	357,972
Temporarily Restricted	420,365
Permanently Restricted	<u>976,876</u>
<b>Total Net Assets</b>	<b>1,755,213</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 2,018,936</b>

### **Operating Results**

For Washington and Lee, this strong financial base is critical in helping faculty and staff deliver a high quality education and student experience. While endowment resources make an enormous contribution to the revenue stream of the University, they are not the only revenues available to the University as depicted in Figure 5.



**Figure 5**

Tuition remains a vital source of operational support; however, it is important to understand the context around costs, stated tuition and net tuition. In 2016-17, the University incurred a cost on average of \$63,136 per student for educational and student services. The stated tuition and mandatory fees rate was \$48,267 and the average tuition and fees paid by families after financial aid was just \$25,859. Every student received a subsidy toward their education of at least \$14,869, and for one-half of the population, the subsidy was expanded through financial aid. This is the financial value proposition of a W&L education and has been and will continue to be an area of focus as the University works to expand accessibility to all qualified applicants without regard for socio-economic status.

In 2016-17, net tuition revenues increased by 3.4% to \$59.4 million. This result occurred even as the undergraduate enrollment was deliberately reduced by 1.4%. In the Law School, the number of students began to rebound and increased by 3.8% reflecting a steady in the volatile legal education marketplace. Financial Aid continues to be significantly funded through endowment and gifts (49.8% in 2016-17) and provides access for students who otherwise may not be able to attend. We believe this allows the University to continue to attract the very best students.

Table 2 outlines the operating results for the year.

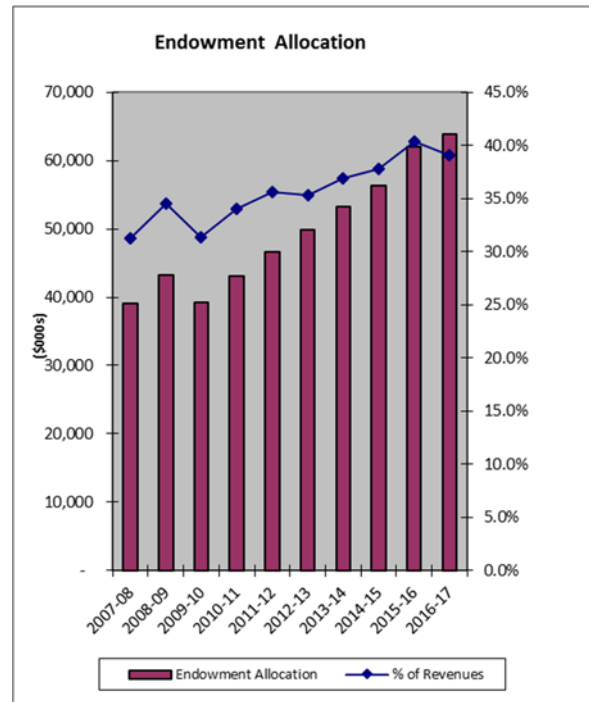


**Table 2**

<b>Summary Statement of Activities June 30, 2017 (\$000s)</b>	
<b>Revenues:</b>	
Gross Tuition	\$ 100,913
Less student financial aid	(41,541)
Net Tuition	59,372
Endowment Return Allocated to Operations	49,572
Income from Funds Held in Trust by Others	14,268
Contributions and Grants	18,918
Auxiliary Enterprises (net of \$2,407 of aid)	20,077
Other	1,305
<b>Total</b>	<b>163,512</b>
<b>Expenses:</b>	
Instructional	73,746
Academic Support	18,824
Student Services	13,971
Institutional Support	19,968
Financial Aid	4,363
Auxiliary Enterprises	26,877
Other	3,170
<b>Total</b>	<b>160,919</b>
Operating Surplus	2,593
Increase in Net Assets from Non-Operating Activities	76,435
<b>Change in Net Assets</b>	<b>\$ 79,028</b>

In reading the University’s operating results, one must look at three pieces to understand the full commitment to Financial Aid at the University. Within revenues, Financial Aid is shown as a reduction of tuition (\$41.54 million); this is also the case with Auxiliary Enterprise revenues which reflect an aid discount of \$2.41 million. Finally, within the Expenses section, there is a line item for Financial Aid that totals \$4.36 million. This amount represents awards that exceed tuition, room and board. On a combined basis, student financial aid awarded by the University in 2016-17 was \$48.3 million reaching 51% of the undergraduate student population and 90% of law students.

Endowment distributions, whether from the defined payout formula or allocations from Trusts Held by Others, accounted for 39.0% of the operating revenues in 2016-17, at \$63.8 million. This source has grown in importance as a portion of the revenue stream (See Fig. 6). As a result, diligence of management of the underlying assets and considerations of payout allocation models are as important, if not more important, than a decade ago. In 2016-17, the University followed its normal spending formula of increasing endowment spending by inflation plus one percent. This yielded a payout rate of 4.83%. Law School endowments retained the supplemental increased payout adopted by the Board of Trustees for a second year. Law School endowments utilized a 7.5% payout rate for 2016-17.



**Figure 6**

Current gifts and grants also play a significant role in the University’s ability to provide a robust and vibrant educational program. For instance, in 2016-17, the Annual Fund exceeded \$10.55 million, a new high water mark for the fund. In addition, the University maintained a high undergraduate alumni participation rate with 51% making gifts. These unrestricted gifts underwrite all aspects of University life. In the aggregate, Washington and Lee received \$18.9 million in expendable contributions and grants in 2016-17 to underwrite operations. If the University had to rely on its endowment to generate the same level of contribution, the University would need an additional \$391 million in endowment funds.

We use these resources to fulfill our core mission – education. As demonstrated in Fig. 7, Instruction and Academic Support (libraries, information technology services, etc.) comprise nearly 60% of total expenses. Fig. 7 also demonstrates that only 12% of expenditures go toward administration, including fund-raising. This latter figure was recently affirmed by following the methodology outlined by the American Council of Trustees and Alumni report entitled *How Much is Too Much? Controlling Administrative Costs through Effective Oversight*. In that report, the researchers used a methodology of dividing Institutional Support expenditures by the total of Instruction and Academic Support expenditures. This method led to a ratio for a way to compare schools as well as a way to look at the issue from a trend perspective at the institution. For the year covered in the report (FY 2015), Washington and Lee posted a ratio of 0.20. This was the lowest among the Top 25 liberal arts institutions where the mean of the group was 0.35.

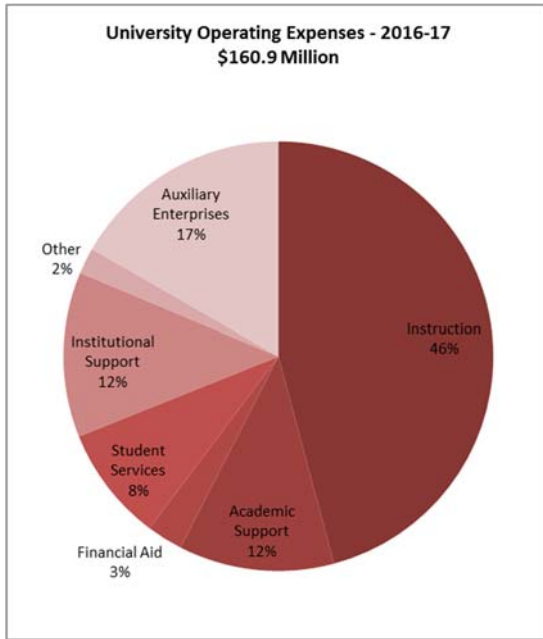


Figure 7

As in past years, comparisons of expenses within the “Top 25” group of liberal arts colleges, reveal that Washington and Lee consistently spends a higher percentage of its budget for educational expenses than the peer average (60.3% versus 52.0%). However, the University’s aggregate expenses per student fall below the average expense per student of the peers by nearly \$9,000.

Results from Operations reflect an Unrestricted Operating surplus of \$2.97 million versus an Unrestricted Operating deficit of \$128,000 in 2016. In aggregate when looking at both unrestricted and temporarily restricted operations, the surplus modestly declines to \$2.59 million reflecting a small decrease in temporarily restricted assets in support of future operations. In budgeting and evaluating our operating results, the University uses a modified cash flow approach rather than GAAP reporting. This excludes depreciation expense of \$16.57 million but does include principal payments on debt and the annual allocation to capital projects. Additionally, the Board of Trustees approved a change in the University’s Reserves Policy in 2014 that has led to an increase in the annual allocation to Capital Reserves, the combination of which should be able to substitute for Depreciation budgeting. This allocation is expected to grow over time providing a long-term best practice solution for construction of the operating budget. Beyond these steps, we also pursue significant fundraising to support specific projects within the capital program as an additional source of funding. We believe that this comprehensive approach to facilities capital management is a reasonable and thoughtful approach and strengthens our position to avoid a significant accumulation of deferred maintenance.

### Summary and Outlook

This past year was one of beginning to appreciate the successes of the hard work needed to achieve the many results of the most recent Strategic Plan, but also one in which the community could start to look forward to future opportunities from a perspective of success and financial strength. Following a year in which investment markets were down, 2016-17 was a year where the University saw the expected long-term growth rate of the endowment exceeded with the knowledge that, in its simplest form, it is the driver of a sustainable business model in higher education. The University benefitted from the leadership of the faculty and staff within the Law School to buck the trend of the legal education market by increasing enrollment while improving student outcomes. In short, it was a year that bolstered our ability to navigate through the ebbs and flows of the industry.

As we look to the next Strategic Plan, we do so while being mindful of what has worked so well over the years: investing meaningfully in the future of our faculty and students. This core objective has led to an institution that understands its role and place in higher education and remains committed to providing long-term value to its students and alumni. The result is reflected in the accompanying financial statements: an endowment per student that places the University in the Top 25 of all higher education institutions in America; a financial aid program that has expanded the level of accessibility to deserving students of lesser means; an academic program that strives consistently to find greater opportunities to engage students in both curricular and co-curricular activities; and an environment that prides itself on the traditions and values of the past while being diligent to ensure an even brighter future.



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## **Independent Auditors' Report**

The Board of Trustees  
The Washington and Lee University:

We have audited the accompanying consolidated financial statements of The Washington and Lee University and its affiliate (the University), which comprise the consolidated statement of financial position as of June 30, 2017, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Washington and Lee University and its affiliate as of June 30, 2017, and the changes in their net assets and their cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.



### **Report on Summarized Comparative Information**

We have previously audited the University's 2016 consolidated financial statements, and we expressed an unmodified audit opinion on those consolidated financial statements in our report dated October 25, 2016. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2016 is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

*KPMG LLP*

October 24, 2017

**THE WASHINGTON AND LEE UNIVERSITY  
AND ITS AFFILIATE**

Consolidated Statement of Financial Position

June 30, 2017

(with comparative information as of June 30, 2016)

(In thousands)

<b>Assets</b>	<b>2017</b>	<b>2016</b>
Cash and cash equivalents	\$ 5,557	13,430
Accounts and other receivables	7,736	5,274
Notes receivable, net	6,343	6,698
Contributions receivable, net	53,221	58,130
Inventories	1,351	1,378
Investments	1,141,133	1,063,715
Funds held in trust by others	477,293	477,102
Unspent bond proceeds	—	10,668
Assets restricted to investment in land, buildings, and equipment	1,504	5,322
Land, buildings, and equipment, net	324,798	305,544
Total assets	\$ 2,018,936	1,947,261
<b>Liabilities and Net Assets</b>		
Liabilities:		
Accounts and other payables	\$ 10,762	14,557
Accrued compensation	3,804	3,585
Student and other deposits	770	589
Deferred revenue	1,752	2,121
U.S. government grants refundable	1,367	2,025
Split interest agreement obligations	32,575	32,083
Asset retirement obligations	1,005	1,252
Capital lease obligations	1,247	1,295
Long-term debt	190,843	195,240
Postretirement benefit obligation	19,598	18,329
Total liabilities	263,723	271,076
Commitments and contingencies		
Net assets:		
Unrestricted	357,972	332,630
Temporarily restricted	420,365	378,534
Permanently restricted	976,876	965,021
Total net assets	1,755,213	1,676,185
Total liabilities and net assets	\$ 2,018,936	1,947,261

See accompanying notes to consolidated financial statements.

**THE WASHINGTON AND LEE UNIVERSITY  
AND ITS AFFILIATE**

Consolidated Statement of Activities

Year ended June 30, 2017

(with summarized comparative information for the year ended June 30, 2016)

(In thousands)

	2017			Total	2016 Total
	Unrestricted	Temporarily restricted	Permanently restricted		
Operating revenues and gains:					
Tuition and fees	\$ 100,913	—	—	100,913	97,767
Less student financial aid	(41,541)	—	—	(41,541)	(40,372)
Net tuition and fees	59,372	—	—	59,372	57,395
Endowment return allocated to operations	42,226	7,346	—	49,572	48,614
Other investment income	489	139	—	628	965
Distributions from funds held in trust by others	14,235	33	—	14,268	13,478
Contributions	13,062	4,783	—	17,845	13,989
Auxiliary enterprises (net of \$2,407 in 2017 and \$2,036 in 2016 of student financial aid)	20,077	—	—	20,077	17,451
Governmental and other grants	—	1,073	—	1,073	1,218
Other	554	123	—	677	832
Net assets released from restrictions	13,876	(13,876)	—	—	—
Total operating revenues and gains	163,891	(379)	—	163,512	153,942
Operating expenses:					
Instruction	73,746	—	—	73,746	71,151
Research	2,114	—	—	2,114	1,889
Public service	1,056	—	—	1,056	1,043
Academic support	18,824	—	—	18,824	18,897
Financial aid	4,363	—	—	4,363	4,434
Student services	13,971	—	—	13,971	13,527
Institutional support	19,968	—	—	19,968	19,604
Auxiliary enterprises	26,877	—	—	26,877	23,567
Total operating expenses	160,919	—	—	160,919	154,112
Change in net assets from operating activities	2,972	(379)	—	2,593	(170)
Nonoperating activities:					
Investment return, net of amount allocated to operations	13,260	49,368	5,168	67,796	(70,252)
Change in value of funds held in trust by others	—	243	(52)	191	55,770
Split interest agreements, net	(26)	(1,890)	(2,938)	(4,854)	(2,451)
Contributions	—	4,704	9,298	14,002	4,569
Net assets released for fixed asset acquisitions	9,775	(9,775)	—	—	—
Postretirement charge other than benefit cost	(832)	—	—	(832)	(898)
Other, net	193	(440)	379	132	(23)
Total nonoperating activities	22,370	42,210	11,855	76,435	(13,285)
Change in net assets	25,342	41,831	11,855	79,028	(13,455)
Net assets:					
Beginning of year	332,630	378,534	965,021	1,676,185	1,689,640
End of year	\$ 357,972	420,365	976,876	1,755,213	1,676,185

See accompanying notes to consolidated financial statements.

**THE WASHINGTON AND LEE UNIVERSITY  
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Consolidated Statement of Cash Flows

Year ended June 30, 2017

(with comparative information for the year ended June 30, 2016)

(In thousands)

	<b>2017</b>	<b>2016</b>
Cash flows from operating activities:		
Change in net assets	\$ 79,028	(13,455)
Adjustments to reconcile change in net assets to net cash and cash equivalents used in operating activities:		
Net realized and unrealized (gains) losses on investments	(111,570)	29,765
Depreciation and amortization	16,151	13,493
Contributions restricted for long-term investment in endowment and plant	(22,542)	(23,163)
Interest and dividends restricted for long-term investment	(559)	(716)
Changes in operating assets and liabilities:		
Accounts and other receivables, net	(2,108)	1,017
Contributions receivable, net	4,908	15,341
Inventories	27	(77)
Funds held in trust by others	(191)	(53,615)
Accounts payable and other accrued liabilities	(1,878)	946
Student and other deposits	182	(144)
Deferred revenue	(369)	(381)
U.S. government grants refundable	(659)	58
Split interest agreement obligations	4,058	2,765
Postretirement benefit obligations	1,269	1,506
Net cash and cash equivalents used in operating activities	(34,253)	(26,660)
Cash flows from investing activities:		
Purchases of land, buildings, and equipment, including interest capitalized	(37,087)	(64,388)
Purchases of investments restricted to land, buildings, and equipment	(9,503)	(9,321)
Proceeds from sale of investments	499,232	350,429
Purchases of investments	(440,208)	(259,785)
Net cash and cash equivalents provided by investing activities	12,434	16,935
Cash flows from financing activities:		
Principal payments on capital lease obligations	(583)	(506)
Interest and dividends restricted for long-term investment	559	716
Proceeds from contributions restricted for long-term investment in endowment and plant	21,874	22,898
Payments on split interest agreements	(3,781)	(4,859)
Principal payments on long-term debt	(4,123)	(4,148)
Net cash and cash equivalents provided by financing activities	13,946	14,101
Net (decrease) increase in cash and cash equivalents	(7,873)	4,376
Cash and cash equivalents:		
Beginning of year	13,430	9,054
End of year	\$ 5,557	13,430
Supplemental disclosure of cash flow information:		
Cash paid during the year for interest, net of amounts capitalized	\$ 8,436	8,367
Noncash investing and financing activities, in thousands:		
At June 30, 2017 and 2016, \$1,119 and \$2,816, respectively, of fixed asset purchases were included in accounts payable and other payables.		
At June 30, 2017 and 2016, the University incurred capital lease obligations of \$536 and \$229, respectively, for equipment leases.		

See accompanying notes to consolidated financial statements.

**THE WASHINGTON AND LEE UNIVERSITY  
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Notes to Consolidated Financial Statements

June 30, 2017

(with comparative information as of June 30, 2016)

**(1) Description of Organization**

The Washington and Lee University (W&L) is a private, liberal arts university in Lexington, Virginia. Founded in 1749; it is the ninth oldest institution of higher learning in the nation. W&L is named after George Washington, as he gave the school its first major endowment, and after General Robert E. Lee, as a result of his strong leadership as president of W&L. W&L is comprised of the College, the Ernest Williams II School of Commerce, Economics and Politics, and the School of Law. There are approximately 1,800 undergraduate students and approximately 320 law students.

On November 15, 2010, Colonnade Restoration, LLC, a Virginia limited liability company and controlled affiliate of W&L, was formed for the purpose of restoring, rehabilitating, constructing and developing the historic buildings on W&L grounds known collectively as The Colonnade. Colonnade Restoration, LLC was formed so that the renovation expenditures incurred on the rehabilitation projects designated by the Virginia Department of Historic Resources will support Virginia Historic Tax Credits certified to Colonnade Restoration, LLC for allocation to its members. W&L has no membership interest in Colonnade Restoration, LLC but rather controls the affiliate through various leasing arrangements.

**(2) Summary of Significant Accounting Policies**

**(a) Basis of Financial Statement Presentation and Consolidation**

The consolidated financial statements include the financial statements of W&L and its affiliate Colonnade Restoration, LLC (collectively, the University). The consolidated financial statements have been prepared on the accrual basis of accounting and all significant intercompany balances and transactions have been eliminated in consolidation.

**(b) Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Items subject to such estimates and assumptions primarily include the carrying value of alternative investments, certain real estate holdings, post-retirement benefits obligations, estimated useful lives of land and building improvements, buildings and equipment, and valuation of accounts and contributions receivable. Actual results could differ from those estimates.

**(c) Classification of Net Assets**

Based on the existence or absence of donor-imposed restrictions, the University's net assets have been grouped into the following three classes:

*Unrestricted* – Net assets that are not subject to donor-imposed stipulations.

*Temporarily Restricted* – Net assets whose use is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the University pursuant to those stipulations.



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*Permanently Restricted* – Net assets whose use is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by the University.

The University classifies the portion of donor-restricted endowment funds that is not classified as permanently restricted net assets as temporarily restricted net assets until appropriated for expenditure.

The University retains an interest in several funds held in trust by others (see note 9) which are classified as permanently restricted net assets. Annual adjustments to record the University's interest in such trusts at the current market value are also recorded as permanently restricted in the consolidated statement of activities and are, therefore, reflected as permanently restricted net assets in the consolidated statement of financial position.

**(d) Summarized Comparative Information**

The consolidated statement of activities for the year ended June 30, 2017 is presented with certain summarized comparative information for the year ended June 30, 2016 in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. generally accepted accounting principles. Accordingly, such information should be read in conjunction with the University's consolidated financial statements for the year ended June 30, 2016 from which the summarized information was derived.

**(e) Cash and Cash Equivalents**

The University considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents, except those cash equivalents held by investment managers as part of their long-term investment strategy, which are included in investments.

At times during the year, the University maintains cash balances at financial institutions in excess of Federal Deposit Insurance Corporation (FDIC) limits.

**(f) Inventories**

Inventories are stated at the lower of cost or market with cost determined on the first-in, first-out (FIFO) basis.

**(g) Investments**

Investments are reported at fair value. The fair values of marketable equity and debt securities are determined using quoted market prices at the reporting date multiplied by the quantity held. The fair values of other investments without a readily determinable fair value, such as hedge fund investments, private equity and venture capital, real assets (natural resource and real estate investments), are estimated based on the investment's net asset value of shares or units held by the University at the reporting date. The various net asset values, which are used as a practical expedient for fair values, are based on valuations provided by external investment managers, which are reviewed by the University for reasonableness. Short-term investments are comprised of short-term fixed income securities valued at fair value determined from public quotations.

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June 30, 2017

(with comparative information as of June 30, 2016)

Purchases and sales of investments are recorded on the trade date. All investment income is reported in the period earned as unrestricted revenues, temporarily restricted revenues, or permanently restricted revenues depending on donor restrictions or law. The amount of investment income necessary to satisfy the Board of Trustees (the Board) approved spending policy for the endowment fund is included in the endowment returns allocated to operations in the consolidated statement of activities. Any excess of income earned over the approved spending amount is retained in the endowment pool.

Except for investments where donors specifically provide otherwise, investments are maintained in a pool. Gifts that are invested in the pool are assigned units of participation in the pool based upon their fair market value on the date of gift and the most recently determined unit market value for the existing units of participation. Subsequent distributions of annual income, based on the spending formula authorized by the Board, of the investment pool are based upon the number of units of participation. Withdrawals are based upon the most recently determined market value of the respective units of participation, which includes both realized and unrealized net gains or losses. The market value of the units of participation is calculated monthly.

Investments are exposed to several risks, such as interest rate, currency, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the University's consolidated financial statements.

**(h) Funds Held in Trust by Others**

Funds held in trust by others represent resources neither in the possession nor under the control of the University, but held and administered by outside fiscal agents, with the University deriving income from such funds. Funds held in trust by others are reported at fair value. The fair values of the assets of funds held in trust by others are based upon quoted market prices of the underlying assets held in trust at year end. The fair value of the University's share of the assets is reflected in the consolidated statement of financial position and the income (including unrealized appreciation and depreciation) is recorded in the consolidated statement of activities.

**(i) Split Interest Agreements**

The University is a participating beneficiary in a number of split interest agreements such as charitable remainder trusts and charitable lead trusts. Donors establish and fund a trust with specified distributions to be made to a designated beneficiary or beneficiaries over the trust's term. If applicable, liabilities to beneficiaries associated with these split interest agreements are calculated using the appropriate discount rate at the time they are established. If applicable under generally accepted accounting principles, liabilities for these split interest agreements are adjusted annually for changes in actuarial assumptions and amortization of the discount to reflect the current market conditions. Upon termination of the trust, the University receives the portion of assets remaining in the trust as specified by the donor.

Charitable remainder trusts, for which the University is not the trustee, are recorded at the fair value of their beneficial interest. The University records revenue for charitable lead trusts, for which the

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(with comparative information as of June 30, 2016)

University is the trustee, based on the present value of future cash flows expected to be received by the University. The fair value of the assets held in trust by the University are included in investments and the associated liability, representing the present value of the liability to the donor's estate, is included in split interest agreement obligations in the consolidated statement of financial position.

The University also manages gift annuities, which consist of nontrust assets donated to the University in exchange for a fixed payment for a specified period of time. The gift annuities are recognized at fair value when received, and included in investments in the consolidated statement of financial position. The associated liability is initially calculated at the present value of future cash flows and adjusted in subsequent periods to reflect changes in actuarial assumptions. Liabilities associated with gift annuities are included in split interest agreement obligations in the consolidated statement of financial position.

Pooled life income funds are donated funds received by the University and are assigned a specific number of units in the pool. The donor is paid the amount of income earned on the donor's assigned units. Pooled life income funds are recorded at their fair value and are included in investments in the consolidated statement of financial position. The University's interest is recognized as contribution revenue in the period in which the assets are received by the donor. The difference between the fair value of the assets when received and the revenue recognized is recorded as a liability and included in split interest agreement obligations in the consolidated statement of financial position.

**(j) Land, Buildings, and Equipment**

Land, buildings, and equipment, including art properties, are stated at cost at the date of acquisition or fair value at the date of gift, less accumulated depreciation, computed on a straight-line basis over the estimated useful lives of land and building improvements (10–30 years), buildings (30–50 years), and equipment (5–10 years). Equipment held under capital leases is stated at the present value of minimum lease payments and amortized over the shorter of the lease term or estimated useful life of the asset. The University does not recognize depreciation on its art properties because a decrease in economic benefit is not anticipated since the University expects to take the necessary steps to maintain their condition. Interest on borrowings is capitalized from the date of the borrowing until the specified qualifying assets acquired with those borrowings are ready for their intended use or the borrowing is retired, whichever occurs first. Capitalized interest is amortized over the useful life of the qualifying asset.

**(k) Recognition and Classification of Gifts**

Contributions of cash and other assets, including unconditional promises to give, are recognized as revenue when the gifts are received by the University. Gifts are reported in the appropriate category of net assets in the consolidated statement of activities, except contributions that contain donor-imposed restrictions that are met in the same fiscal year. Gifts whose restrictions are met in the same fiscal year as their receipt are reported as unrestricted contribution revenue.

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(with comparative information as of June 30, 2016)

The University records gifts of cash and other assets as restricted support if they are received with donor-imposed restrictions or stipulations that limit their use. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statement of activities as net assets released from restrictions.

The University reports gifts of land, buildings, and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support.

In the event a donor makes changes to the nature of a restricted gift which affects its classification among the net asset categories, such amounts are reflected as “redesignated funds” in the consolidated statement of activities.

Unconditional promises to give that are expected to be collected within one year are recorded on the date of gift at net realizable values, which approximates fair value. The University uses present value techniques to measure the fair value on the date of gift of unconditional promises to give that are expected to be collected in future years. The discount rates used to compute the discounts on those amounts are determined at the time the unconditional pledges are initially recognized and are not revised subsequently. Amortization of the discounts is recorded as additional contribution revenues in accordance with the donor-imposed restrictions on the contributions. Subsequently, an allowance is made for uncollectible contributions based upon management’s judgment after analysis of creditworthiness of the donors, past collection experience, and other relevant factors.

Conditional promises to give are not recognized as revenues until such time as the conditions are substantially met.

***(l) Asset Retirement Obligations***

The University has asset retirement obligations arising from regulatory requirements to perform certain asset retirement activities associated with the cost of removal and disposal of asbestos and fuel tanks. The liability was initially measured at fair value and subsequently is adjusted for accretion expense and changes in the amount or timing of the estimated cash flows. The corresponding asset retirement costs are capitalized as part of the carrying amount of the related long-lived asset and depreciated over the asset’s remaining useful life.

***(m) Tuition and Fees and Auxiliary Revenue***

Student tuition and fees and auxiliary revenue are recognized as revenue during the fiscal year in which the related academic services are rendered. Student tuition and fees and auxiliary revenue received in advance of services to be rendered are reported as deferred revenue in the consolidated statement of financial position. Student tuition and fees and auxiliary revenue are recorded in the consolidated statement of activities net of student financial aid provided to the student by the University. Student financial aid is provided from earnings on restricted funds and certain board-designated endowments, along with gifts and grants dedicated to providing student financial aid.

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June 30, 2017

(with comparative information as of June 30, 2016)

**(n) Functional Expenses**

The University has developed and implemented a system of allocating expenses related to more than one function. These expenses are depreciation, interest and operations and maintenance of plant. Depreciation is allocated by individual fixed assets to the function utilizing that asset. Interest is allocated based on the use of borrowed money in the individual functional category. Allocation of operations and maintenance of plant expenses was determined through a study of departmental uses of the operations and maintenance budget within each functional category.

**(o) Operations**

The University classifies revenues earned and expenses incurred related to its core missions of teaching, research and scholarship, and investment returns made available for current use as operating revenues or expenses in the consolidated statement of activities. All other activities, including contributions restricted by donors or designated for longer term use by the Board, are shown as a component of nonoperating activities.

**(p) Derivative Instruments**

All derivative instruments are recognized as either assets, included in accounts and other receivables, or liabilities, included in accounts and other payables, in the consolidated statement of financial position at their respective fair values. Changes in the fair value of derivative instruments are recorded as other nonoperating activities on the consolidated statement of activities. Using derivative financial instruments may increase the University's exposure to credit risk and market risk. The University minimizes the credit (or repayment) risk in derivative instruments by (1) entering into transactions with high-quality counterparties, (2) limiting the amount of exposure to each counterparty, and (3) monitoring the financial condition of its counterparties. Market risk is the adverse effect on the value of a derivative financial instrument that results from a change in interest rates.

**(q) Income Taxes**

The Washington and Lee University has been classified as an organization described under Section 501(c)(3) of the Internal Revenue Code and thus exempt from federal income taxes on activities related to its exempt purpose. The University does not believe that there are any unrecognized tax benefits or costs that should be recorded in the consolidated financial statements. Accordingly, no provision for income taxes has been reflected in the consolidated financial statements.

The Internal Revenue Service has held that a Virginia limited liability company, treated as a partnership for state income tax purposes, would also be treated as a partnership for federal income tax purposes. Therefore, income taxes are not provided with respect to the operations of Colonnade Restoration, LLC since each member is responsible for the income tax consequences associated with its proportionate share of such operations.

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(with comparative information as of June 30, 2016)

**(r) Fair Value Measurements**

Certain assets and liabilities are reported or disclosed at fair value in the consolidated financial statements. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The University utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The University determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

- Level 1 Inputs: Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.
- Level 2 Inputs: Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.
- Level 3 Inputs: Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

See note 7 for additional information with respect to fair value measurements.

**(s) Change in Accounting Standards**

In fiscal year 2017, the University adopted Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2015-03, *Simplifying the Presentation of Debt Issuance Costs* (ASU 2015-03) and applied it retrospectively to all prior periods presented in the consolidated financial statements. The guidance in ASU 2015-03 simplifies the presentation of debt issuance costs by requiring debt issuance costs to be presented as a deduction from the corresponding liability, consistent with debt discounts. The recognition and measurement guidance for debt issuance costs is not affected. Therefore, these costs will continue to be amortized as interest expense over the life of the associated debt instrument. The adoption of ASU 2015-03 resulted in the presentation of \$1,221,000 of debt issuance costs as a reduction to long-term debt in the consolidated statement of financial position as of June 30, 2017. The University also reclassified \$1,287,000 of debt issuance costs to a reduction to long-term debt on the consolidated statement of financial position as of June 30, 2016. Previously, the debt issuance costs was presented as an asset on the statement of financial position entitled "Debt issuance costs, net." The adoption of ASU 2015-03 did not impact the change in net assets or any other amounts previously reported on the consolidated statements of activities and changes in net assets or cash flows.

**(t) Future Accounting Pronouncements**

In May 2014, the FASB issued ASU No. 2015-14 defers the effective date of ASU 2014-09, *Revenue from Contract with Customers (Topic 606)*, as amended, for public entities, which includes not-for-profit entities with public debt, from annual reporting periods beginning after December 15, 2016, to annual

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reporting periods beginning after December 15, 2017, for Washington and Lee University the requirement will be applied beginning with the 2018-2019 fiscal year. ASU 2014-09, as amended, requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The University is currently assessing the impact that ASU 2014-09, as amended, will have on its consolidated financial statements and disclosures.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*, which will replace most existing lease guidance in U.S. generally accepted accounting principles when it becomes effective for public entities, which includes not-for-profit entities with public debt, for annual reporting periods beginning after December 15, 2018, with early adoption permitted. The University is currently assessing the impact that ASU 2016-02 will have on its consolidated financial statements and disclosures.

In August 2016, the FASB issued ASU No. 2016-14, *Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements for Not-for-Profit Entities*. The amendments in ASU 2016-14 make improvements to the information provided in financial statements and accompanying notes of not-for-profit entities. The amendments in ASU 2016-14 set forth the FASB's improvements to net asset classification requirements and the information presented about a not-for-profit entity's liquidity, financial performance, and cash flows. The amendments in ASU 2016-14 are effective for the University in fiscal year 2018-2019.

The amendments in ASU 2016-14 should be applied on a retrospective basis in the year that it is first applied. However, if presenting comparative financial statements, a not-for-profit entity has the option to omit certain specified information for any periods presented before the period of adoption. The University is currently assessing the impact that ASU 2016-14 will have on its consolidated financial statements and disclosures.

In August 2016, the FASB issued ASU No. 2016-15, *Statement of Cash Flows (Topic 230) – Classification of Certain Cash Receipts and Cash Payments*. ASU 2016-15 addresses the following eight specific cash flow issues: debt prepayment or debt extinguishment costs; settlement of zero-coupon debt instruments or other debt instruments with coupon interest rates that are insignificant in relation to the effective interest rate of the borrowing; contingent consideration payments made after a business combination; proceeds from the settlement of insurance claims; proceeds from the settlement of corporate-owned life insurance policies (COLIs) (including bank-owned life insurance policies (BOLIs)); distributions received from equity method investees; beneficial interests in securitization transactions; and separately identifiable cash flows and application of the predominance principle.

The amendments in ASU 2016-15 apply to all entities, including both business entities and not-for-profit entities that are required to present a statement of cash flows under Topic 230. The amendments in ASU 2016-15 are effective for the University in fiscal year 2019-2020. Early adoption is permitted and an entity that elects early adoption must adopt all of the amendments in the same period. The amendments in ASU 2016-15 should be applied using a retrospective transition method to each period presented. If it is impracticable to apply the amendments retrospectively for some of the issues, the amendments for those issues would be applied prospectively as of the earliest date practicable. The

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University is currently assessing the impact that ASU 2016-15 will have on its consolidated financial statements and disclosures.

In November 2016, the FASB issued ASU 2016-18 *Statement of Cash Flows (Topic 230): Restricted Cash*. The amendments in ASU 2016-18 provide guidance on restricted cash presentation in the statement of cash flows. ASU 2016-18 is effective for annual reporting periods beginning after December 15, 2018, and interim periods with annual periods beginning after December 15, 2019. Early adoption is permitted. The University is currently evaluating the impact this guidance will have on its consolidated financial statements and disclosures.

In January 2017, the FASB issued ASU 2017-02 *Not-for-Profit Entities – Consolidation (Subtopic 958-810): Clarifying When a Not-for-Profit Entity That Is a General Partner or a Limited Partner Should Consolidate a For-Profit Limited Partnership or Similar Entity*. The amendments in ASU 2017-02 provide guidance on when a not-for-profit entity that is a general partner or a limited partner should consolidate a for-profit limited partnership or similar legal entity. ASU 2017-02 is effective for annual reporting periods beginning after December 15, 2016, and interim periods within annual periods beginning after December 15, 2017. Early adoption is permitted. The University is currently evaluating the impact this guidance will have on its consolidated financial statements and disclosures.

**(3) Notes Receivable**

Notes receivable are carried at unpaid principal balance, less an allowance for doubtful accounts, and consist of the following at June 30, 2017 and 2016 (in thousands):

	<u>Maturity</u>	<u>Interest rates</u>	<u>2017</u>	<u>2016</u>
Student financial aid:				
Federally funded aid, net of allowance for doubtful accounts of \$264 and \$266, respectively	up to 10 years	3%–5%	\$ 1,224	1,503
University funded aid, net of allowance for doubtful accounts of \$468 and \$406, respectively	up to 10 years	3%–9%	3,582	3,653
Other notes:				
Note receivable from sale of property	10/31/2020	5%	1,501	1,501
Miscellaneous notes	various	various	36	41
			<u>\$ 6,343</u>	<u>6,698</u>



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**(4) Contributions Receivable**

Contributions receivable, which are reported net of an allowance for uncollectible amounts and a present value discount, are expected to be collected as follows at June 30, 2017 and 2016 (in thousands):

	<u>2017</u>	<u>2016</u>
Less than one year	\$ 23,689	33,021
One year to five years	28,271	25,566
Over five years	<u>3,432</u>	<u>865</u>
Total contributions receivable, gross	55,392	59,452
Less allowance for uncollectible contributions	<u>(541)</u>	<u>(587)</u>
Total contributions receivable, net of allowance	54,851	58,865
Discount (rates ranging from 0.67% to 6.54%)	<u>(1,630)</u>	<u>(735)</u>
Total	<u>\$ 53,221</u>	<u>58,130</u>

**(5) Land, Buildings, and Equipment**

Land, buildings, and equipment at June 30, 2017 and 2016 consist of the following (in thousands):

	<u>2017</u>	<u>2016</u>
Land	\$ 6,124	6,124
Land improvements	19,737	16,005
Buildings and improvements	420,967	403,010
Equipment	62,734	56,905
Art properties	<u>4,382</u>	<u>4,111</u>
	513,944	486,155
Less accumulated depreciation and amortization	<u>(191,810)</u>	<u>(198,133)</u>
	322,134	288,022
Construction in progress	<u>2,664</u>	<u>17,522</u>
Total	<u>\$ 324,798</u>	<u>305,544</u>

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**(6) Investments**

Most of the University's long-term investments are held in an investment pool. Annuity and life income trusts and certain other investments are maintained separately from the investment pool.

The participation in the pool and ownership of the other investments at June 30, 2017 and 2016 for each class of net asset is as follows (in thousands):

	<u>Investment pool</u>	<u>Annuity and life income</u>	<u>Other</u>	<u>Total</u>
2017:				
Net assets:				
Unrestricted	\$ 247,173	—	16,300	263,473
Temporarily restricted	344,322	22,942	—	367,264
Permanently restricted	<u>482,079</u>	<u>28,317</u>	<u>—</u>	<u>510,396</u>
Investments as of June 30, 2017	<u>\$ 1,073,574</u>	<u>51,259</u>	<u>16,300</u>	<u>1,141,133</u>
	<u>Investment pool</u>	<u>Annuity and life income</u>	<u>Other</u>	<u>Total</u>
2016:				
Net assets:				
Unrestricted	\$ 232,440	—	16,831	249,271
Temporarily restricted	298,159	21,408	—	319,567
Permanently restricted	<u>468,177</u>	<u>26,700</u>	<u>—</u>	<u>494,877</u>
Investments as of June 30, 2016	<u>\$ 998,776</u>	<u>48,108</u>	<u>16,831</u>	<u>1,063,715</u>

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Investments are comprised of the following at June 30, 2017 and 2016 (in thousands):

	<b>2017</b>	<b>2016</b>
Short-term investments	\$ 29,979	38,726
Equities	186,166	174,145
Fixed income	60,745	62,277
Real assets	24,496	33,386
Hedge funds	3,782	3,477
Mortgage loans to staff and fraternities	50,527	50,238
Multi-Asset Class (see below) *	756,163	675,724
Private equity/venture capital	29,275	25,742
Total	\$ 1,141,133	1,063,715

\* This represents the University's investments in Makena Capital Management, LLC (Makena). Makena's Multi-Asset Class portfolio is diversified across geographies, strategies, and over 140 investment managers.

The following table summarizes the investment return and its classification in the consolidated statement of activities (in thousands):

	<b>2017</b>	<b>2016</b>
Interest and dividend income	\$ 6,426	9,092
Net appreciation(depreciation) in fair value of investments, including investment expenses of \$7,184 and \$6,134 in 2017 and 2016, respectively	111,570	(29,765)
Total investment return	117,996	(20,673)
Less investment return available under spending policy, including unrestricted amounts of \$42,226 and \$41,569 in 2017 and 2016, respectively, and temporarily restricted amounts of \$7,346 and \$7,045 in 2017 and 2016, respectively	(50,200)	(49,579)
Investment return in excess of amount available under spending policy	\$ 67,796	(70,252)

The University maintains a statement of investment policies and objectives, which is approved by the Investment Committee of the Board of Trustees. The policy, which is reviewed no less than every two years, provides guidance on investment objectives, appropriate investment vehicles, asset allocation and spending policy for the endowment investments. In December 2007, the University employed Makena to manage the majority of the University's endowment funds. In so doing, the University has delegated the

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authority for asset allocation and manager selection to Makena, and in the period since the selection of Makena, the University has redeemed holdings from other managers (legacy investments) and placed those funds with Makena. As of June 30, 2017, approximately 73% of the University's endowment funds were held at Makena.

Makena utilizes both traditional and nontraditional investment strategies for the implementation of asset allocation. The single investment pooled fund is invested in approximately 140 individual managers across 6 asset classes and over 25 sub-asset class investment strategies. The portfolio is structured across the asset and sub-asset classes to generate performance in excess of relevant benchmarks while realizing substantially lower volatility than equity markets.

The portfolio as of June 30, 2017 and 2016 was allocated across the following asset classes as follows:

	<u>2017</u>	<u>2016</u>
Equity	35 %	26 %
Real estate	12	12
Private equity	20	20
Natural resources	8	10
Absolute return	18	20
Fixed income	7	8
Cash	—	4

The University has within its investments, those investments held by the University as trustee that provide payout to named beneficiaries but will ultimately be passed to the University. These funds are held at BNYMellon and are invested primarily across a range of equity indexed products and fixed income indexed products in a more traditional investment approach. The majority of the funds are held in mutual fund products.

The following table summarizes the University's investments reported using net asset value per share, or its equivalent, as a practical expedient to estimate fair value as of June 30, 2017, as well as liquidity and funding commitments for those investments (in thousands):

	<u>Fair value</u>	<u>Unfunded commitments</u>	<u>Redemption frequency (if currently available)</u>	<u>Redemption notice period</u>
Real assets	\$ 20,651	—	*	*
Multi-Asset Class	756,163	—	Annual	1 year
Private equity/venture capital	29,275	27,012	*	*

\* These are primarily limited partnerships where distributions are made to investors through the liquidation of the underlying assets. It is expected to take 1-5 years to fully distribute these assets.

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**(7) Fair Value Measurements**

**(a) Fair Value of Financial Instruments**

The following methods and assumptions were used to estimate the fair value of each class of the University's financial instruments.

- **Split interest agreement obligations:** The University has estimated the net realizable value of split interest agreement obligations, and has concluded the carrying amounts approximate fair value. The discount rates used in calculation of split interest agreements ranged from 0.06% to 22.54% at June 30, 2017 and 2016.
- **Investments and funds held in trust by others:** The fair values of marketable equity and debt securities are determined using quoted market prices at the reporting date multiplied by the quantity held. The fair value of mortgage loans to employees is determined as the present value of future contractual cash flows discounted at an interest rate that reflects the risks inherent in those cash flows. The discount rate approximates rates currently offered by local lending institutions for loans of similar terms with comparable credit risk. Short-term investments are comprised of short-term fixed income securities valued at fair value determined from public quotations.

Although the fair values of the assets of funds held in trust by others are based upon quoted prices at year-end, funds held in trust by others are categorized as Level 3 assets in the fair value hierarchy due to the University's lack of control over the trusts.

- **Interest rate swaps:** The fair value of interest rate swaps is determined using pricing models developed based on the LIBOR swap rate and other observable market data, adjusted to reflect nonperformance risk of both the counterparty and the University.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the University believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

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**(b) Fair Value Hierarchy**

The following table presents assets and liabilities that are measured at fair value on a recurring basis at June 30, 2017 (in thousands):

	Total June 30, 2017	Fair value measurements at reporting date using			NAV <sup>1</sup>
		Level 1	Level 2	Level 3	
Assets:					
Investments:					
Short-term investments	\$ 29,979	20,642	9,337	—	—
Equities	186,166	152,887	—	33,279	—
Fixed income	60,745	60,357	19	369	—
Real assets	24,496	896	2,949	—	20,651
Hedge funds	3,782	3,782	—	—	—
Mortgage loans to staff and fraternities	50,527	—	50,527	—	—
Multi-Asset Class	756,163	—	—	—	756,163
Private equity/venture capital	29,275	—	—	—	29,275
Total investments	1,141,133	238,564	62,832	33,648	806,089
Funds held in trust by others	477,293	—	—	477,293	—
Total assets	\$ 1,618,426	238,564	62,832	510,941	806,089
Liabilities:					
Interest rate swaps	\$ 4	—	4	—	—

<sup>1</sup> Certain investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statement of financial position.

There were no significant transfers between investment levels for the year ended June 30, 2017.

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The following table presents assets and liabilities that are measured at fair value on a recurring basis at June 30, 2016 (in thousands):

	Total June 30, 2016	Fair value measurements at reporting date using			NAV <sup>1</sup>
		Level 1	Level 2	Level 3	
Assets:					
Investments:					
Short-term investments	\$ 38,726	30,405	8,321	—	—
Equities	174,144	174,124	—	20	—
Fixed income	62,277	61,888	20	369	—
Real assets	33,387	—	2,707	—	30,680
Hedge funds	3,477	3,477	—	—	—
Mortgage loans to staff and fraternities	50,238	—	50,238	—	—
Multi-asset class	675,724	—	—	—	675,724
Private equity/venture capital	25,742	—	—	—	25,742
Total investments	1,063,715	269,894	61,286	389	732,146
Funds held in trust by others	477,102	—	—	477,102	—
Total assets	\$ 1,540,817	269,894	61,286	477,491	732,146
Liabilities:					
Interest rate swaps	\$ 15	—	15	—	—

<sup>1</sup> Certain investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statement of financial position.

There were no significant transfers between investment levels for the year ended June 30, 2016.

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The following table presents the University's activity for assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended June 30, 2017 and 2016 (in thousands):

	<u>Investments</u>	<u>Funds held in trust by others</u>	<u>Total</u>
Ending balance at June 30, 2015	\$ 412	423,487	423,899
Net realized and unrealized gains (losses)	(6)	64,238	64,232
Net purchases	—	2,898	2,898
Distributions	<u>(17)</u>	<u>(13,521)</u>	<u>(13,538)</u>
Ending balance at June 30, 2016	389	477,102	477,491
Net realized and unrealized gains	5,554	14,501	20,055
Net maturities	(8,000)	—	(8,000)
Contributions	35,705	—	35,705
Distributions	<u>—</u>	<u>(14,310)</u>	<u>(14,310)</u>
Ending balance at June 30, 2017	<u>\$ 33,648</u>	<u>477,293</u>	<u>510,941</u>

**(8) Endowment**

Endowment is a term used commonly to refer to the resources that have been restricted by donors or designated by the Board of Trustees that will be invested to provide future revenue to support the University's activities. As of June 30, 2017, the University holds 1,359 endowment funds, of which 1,261 are true endowments (restricted by the donor) and 98 are quasi-endowments (designated by the Board).

**(a) Interpretation of Relevant Law**

Based on the interpretation of Virginia's legislation, which incorporates the provisions of the Uniform Prudent Management of Institutional Funds Act (the Act or UPMIFA), by the Board of Trustees of the University, and absent explicit donor stipulations to the contrary, the University classifies the original value of gifts donated to the permanent endowment, as well as accumulations to the permanent endowment made at the direction of the donor, as permanently restricted net assets.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Board of Trustees in a manner consistent with the standard of prudence prescribed by the Act. In accordance with the Act, the University considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: the duration and preservation of the fund; the purposes of the University and the donor-restricted endowment fund; general economic conditions; the possible effect of inflation or deflation; the expected



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total return from income and the appreciation of investments; other resources of the University; and the investment policies of the University.

Endowment net assets consist of the following at June 30, 2017 (in thousands):

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Donor-restricted endowment funds	\$ (91)	341,090	482,079	823,078
Board-designated endowment funds	<u>246,764</u>	<u>—</u>	<u>—</u>	<u>246,764</u>
Total endowed net assets	<u>\$ 246,673</u>	<u>341,090</u>	<u>482,079</u>	<u>1,069,842</u>

Endowment net assets consist of the following at June 30, 2016 (in thousands):

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Donor-restricted endowment funds	\$ (813)	295,261	468,177	762,625
Board-designated endowment funds	<u>232,758</u>	<u>—</u>	<u>—</u>	<u>232,758</u>
Total endowed net assets	<u>\$ 231,945</u>	<u>295,261</u>	<u>468,177</u>	<u>995,383</u>

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Changes in endowment net assets for the years ended June 30, 2017 and 2016 are as follows (in thousands):

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Endowment net assets, June 30, 2015	\$ 245,993	349,459	452,335	1,047,787
Investment return:				
Investment income	707	4,834	—	5,541
Net depreciation	(5,334)	(21,642)	—	(26,976)
Contributions and pledge payments	1,147	656	15,842	17,645
Appropriation for expenditure	<u>(10,568)</u>	<u>(38,046)</u>	<u>—</u>	<u>(48,614)</u>
Endowment net assets, June 30, 2016	231,945	295,261	468,177	995,383
Investment return:				
Investment income	812	2,497	—	3,309
Net appreciation	23,058	82,150	—	105,208
Contributions and pledge payments	1,503	109	13,902	15,514
Appropriation for expenditure	<u>(10,645)</u>	<u>(38,927)</u>	<u>—</u>	<u>(49,572)</u>
Endowment net assets, June 30, 2017	<u>\$ 246,673</u>	<u>341,090</u>	<u>482,079</u>	<u>1,069,842</u>

**(b) Funds with Deficiencies**

From time to time, the fair value of assets associated with an individual donor-restricted endowment fund may fall below the original value of the fund. Deficiencies of this nature that are reported in unrestricted net assets were \$91,000 and \$813,000 as of June 30, 2017 and 2016, respectively. Subsequent gains that restore the fair value of the assets of the endowment fund to the required level will be classified as an increase in unrestricted net assets.

**(c) Return Objectives and Risk Parameters**

The University has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets.

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**(d) *Strategies Employed for Achieving Objectives***

To satisfy its long-term rate-of-return objectives, the University relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The University targets a diversified asset allocation that places emphasis on investments in equities, bonds and absolute return strategies to achieve its long-term return objectives within prudent risk constraints.

**(e) *Spending Policy and How the Investment Objectives Relate to Spending Policy***

The Board-approved spending formula for the endowment provides for spending the lesser of the prior year allocation incremented by a Consumer Price Index-based inflator, 6% of the three-year average of fair values at June 30, or a 5% ceiling related to the June 30 fair value. This model is often referred to as a constant growth spending formula. The calculated spending rate was 4.83% and 4.46% for the years ended June 30, 2017 and 2016, respectively.

**(9) *Funds Held in Trust by Others***

The majority of the funds held in trust by others comes from Letitia P. Evans' bequest of 15% of the annual net income of the Lettie Pate Evans Foundation, Inc. Restricted Fund. At June 30, 2017 and 2016, the fair value of the University's interest was reported by the trustees as \$436,043,000 and \$437,393,000, respectively. During the years ended June 30, 2017 and 2016, the University received distributions of \$13,419,000 and \$12,567,000, respectively, from the Lettie Pate Evans Foundation, Inc. Restricted Fund.

At June 30, 2017 and 2016, the University maintained an interest in 40 and 42 other trusts, respectively, with fair values of the University's interest, as reported by the trustees of approximately \$41,250,000 and \$39,709,000, respectively, and received distributions for the years ended June 30, 2017 and 2016 of \$850,000 and \$911,000, respectively.

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**(10) Long-Term Debt and Derivative Instruments**

Long-term debt consists of the following obligations at June 30, 2017 and 2016 (in thousands):

	<u>Final maturity</u>	<u>Interest rates</u>	<u>2017</u>	<u>2016</u>
Virginia College Building Authority (VCBA):				
1998 Note, includes unamortized premium of \$814 and \$880, and unamortized debt issuance cost of \$240 and \$258, respectively (A)	January 2031	5.03%–5.05%	\$ 52,779	52,826
2001 Note, includes unamortized premium of \$1,607 and \$1,708, and unamortized debt issuance cost of \$164 and \$175, respectively (B)	January 2034	5.00%–5.75%	38,678	41,728
2015A Note, includes unamortized premium of \$4,503 and \$4,665 and unamortized debt issuance cost of \$286 and \$297, respectively (C)	January, 2040	2.25%–5.00%	35,542	36,408
2015B Note, includes unamortized debt issuance cost of \$134 and \$138, respectively (D)	January, 2043	Variable	14,866	14,862
Industrial Development Authority of the City of Lexington, Virginia (Lexington Authority):				
2003 Note, includes unamortized debt issuance cost of \$1 and \$2 (E)	April 2018	Variable	197	459
2010 Note, includes unamortized debt issuance cost of \$136 and \$147 (F)	January 2035	Variable	13,779	13,953
2013 Note, includes unamortized premium of \$302 and \$314, and unamortized debt issuance cost of \$260 and \$270, respectively (G)	January 2043	4.88%	35,002	35,004
			<u>\$ 190,843</u>	<u>195,240</u>

(A) Semi-annual interest payments on this note began July 1, 1998 with annual principal payments commencing on January 1, 2022 and continuing until maturity in January 1, 2031.

(B) Semi-annual interest payments began January 1, 2002 with annual principal payments commencing January 1, 2016 and continuing until maturity in January 2034.

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- (C) In April 2015, the VCBA issued bonds in the amount of \$32,040,000 and known as Series 2015A Bonds. The proceeds derived from the sale were loaned to the University in exchange for its Note. Such proceeds were used primarily to refund the Series 2006 Bonds, and finance the building of Upper Division Housing, Chapel Fire Suppression, Liberty Hall Fields, Davis Hall renovations and pay expenses incurred in connection with the issuance of the 2015A Bonds. Principal payments are payable annually on January 1, commencing January 1, 2017. Semi-annual interest payments on this note began July 1, 2015 and then on each January 1 and July 1 thereafter. The 2015A Bonds that are stated to mature after January 1, 2026 are subject to redemption prior to maturity at the option of the VCBA (as directed by the University), in whole or in part, at any time on or after January 1, 2025, upon payment of 100% of the principal amount of the bonds to be redeemed plus interest accrued to the date fixed for redemption.
- (D) In April 2015, the VCBA issued bonds in the amount of \$15,000,000 and known as Series 2015B Bonds. The proceeds derived from the sale were loaned to the University in exchange for its Note. Such proceeds were used primarily to finance the Upper Division Housing Project in conjunction with the Series 2015A Bonds and pay expenses incurred in connection with the issuance of the 2015B Bonds. Principal payments are payable annually on January 1, commencing January 1, 2036. These bonds have been structured at a variable interest rate with a weekly reset. The interest is paid monthly in arrears on the first of each month beginning May 1, 2015. The interest rates for the year ended June 30, 2017 ranged from 0.38% to 0.90%.
- (E) Principal payments on this note are due in installments of \$65,833 on each January 1, April 1, July 1 and October 1, beginning July 1, 2003 and continuing until April 1, 2018. Interest on the unpaid principal is payable on these same dates at a variable annual rate equal to the sum of (a) 65% of the LIBOR and (b) 0.59%. The interest rates for the year ended June 30, 2017 ranged from 0.47% to 1.05%.
- (F) Annual principal and semi-annual interest payments on this note began January 1, 2012 and will mature January 1, 2035. The 2010 Bonds may be called for redemption upon notification by the University to the Lexington Authority. These bonds have been structured as variable rate demand bonds with a weekly reset. The interest rates for the year ended June 30, 2017 ranged from 0.38% to 0.90%.
- (G) In July 2013, the Lexington Authority issued bonds in the amount of \$34,960,000. The proceeds derived from the sale were loaned to the University in exchange for its Note. These bonds have been structured at a fixed rate of 4.88%.

Aggregate principal payments due for the next five fiscal years are: 2018 – \$4,258,000; 2019 – \$4,270,000; 2020 – \$4,495,000; 2021 – \$5,095,000; 2022 – \$5,265,000; and thereafter –\$161,455,000.

**Revolving Credit Agreement**

The University has a Revolving Credit agreement with Branch Banking and Trust Company that permits the University to borrow through April 20, 2018 up to \$15,000,000, bearing interest at an adjusted LIBOR rate by adding 30-day LIBOR plus one and one-quarter of one percent (1.25%) per annum, which shall be

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adjusted monthly on the first day of each month. The University paid an origination fee of \$1,500 for access to this liquidity. At June 30, 2017, the University had \$15,000,000 available under this facility.

**Interest Rate Swap Agreements**

From time to time, the University enters into interest rate swap agreements with financial institutions to effectively convert the variable interest rates on a portion of its outstanding Notes to a fixed rate of interest. The fair values of the University's interest rate swaps at June 30, 2017 and 2016 (liabilities in both years) were \$4,000 and \$15,000, respectively, and changes in the fair values (gain in both years) of those swaps for the years ended June 30, 2017 and 2016 were \$11,000 and \$17,000, respectively.

**(11) Net Assets**

**(a) Temporarily Restricted Net Assets**

Temporarily restricted net assets at June 30, 2017 and 2016 are available for the following purposes (in thousands):

	<u>2017</u>	<u>2016</u>
Financial aid	\$ 9,718	9,475
Faculty support	1,826	2,558
Program support	21,744	21,560
Buildings and equipment	2,978	6,838
Contributions receivable, for program support	34,050	35,630
Planned giving arrangements	9,982	8,707
Other	2,658	2,036
Accumulated appreciation on donor-restricted endowment funds, principally for program support and financial aid	<u>337,409</u>	<u>291,730</u>
Total	<u>\$ 420,365</u>	<u>378,534</u>

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**(b) Permanently Restricted Net Assets**

Permanently restricted net assets at June 30, 2017 and 2016 are comprised of the following (in thousands):

	2017	2016
Purpose restricted:		
Financial aid	\$ 278,260	273,598
Faculty support	46,791	41,916
Program support	605,916	601,913
Library and collections support	4,731	4,667
Buildings and equipment	5,629	5,420
Other	6,795	6,774
	948,122	934,288
Time and purpose restricted:		
Contributions receivable	19,996	23,065
Planned giving arrangements	8,758	7,668
	28,754	30,733
Total	\$ 976,876	965,021

**(c) Net Assets Released from Restrictions**

Net assets are released from donor restrictions when expenses are incurred to satisfy the restricted purposes or by occurrence of other events as specified by donors. Purpose restrictions accomplished during the year ended June 30, 2017 were as follows (in thousands):

Financial aid	\$ 2,210
Program support	3,921
Other	7,745
	13,876
Buildings and equipment	9,775
Total	\$ 23,651

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Notes to Consolidated Financial Statements

June 30, 2017

(with comparative information as of June 30, 2016)

**(12) Expenses**

Expenses for the years ended June 30, 2017 and 2016 were incurred for the following (in thousands):

	<u>2017</u>	<u>2016</u>
Salaries, wages and benefits	\$ 96,634	94,711
Supplies and services	34,718	33,371
Depreciation and amortization of buildings and equipment	16,569	13,978
Costs of sales, auxiliary enterprises	5,233	5,060
Interest	<u>7,765</u>	<u>6,992</u>
Total	<u>\$ 160,919</u>	<u>154,112</u>

**(13) Retirement Plans**

Academic and nonacademic personnel of the University are included in the 403(b) contributory retirement plan of the Teachers Insurance and Annuity Association (TIAA) and Fidelity Management Trust Company (Fidelity). The University matches optional employee contributions up to 5% of their annual salary. In addition, the University makes a mandatory contribution of 5% of the employee's annual salary. Contributions are paid currently to TIAA or Fidelity. The University's cost under this plan amounted to approximately \$6,148,000 and \$6,068,000 for the years ended June 30, 2017 and 2016, respectively.

The University also maintains a discretionary defined contribution retirement plan through TIAA. The Washington and Lee Retiree Health Plan (the Plan) exists for the purpose of providing postretirement medical benefits to eligible academic and nonacademic personnel of the University. Employer contributions for the years ended June 30, 2017 and 2016 totaled \$110,000 and \$126,000, respectively.

**(14) Postretirement Benefits**

The University currently provides health insurance in the form of a retiree medical benefit (the Plan) to certain retired employees and their dependents. The costs of postretirement benefits are accrued during the service lives of employees. Employees of record prior to April 1, 2003 are eligible to qualify for this benefit. Those hired on or after April 1, 2003 cannot participate in the Plan. The Plan is unfunded.

The components of net periodic postretirement benefit cost for the years ended June 30, 2017 and 2016 were as follows (in thousands):

	<u>2017</u>	<u>2016</u>
Service cost (benefits attributed to employee service during the year)	\$ 385	264
Interest cost on accumulated postretirement benefit obligation	641	712
Amortization of prior service cost	<u>318</u>	<u>315</u>
Net periodic postretirement benefit cost	<u>\$ 1,344</u>	<u>1,291</u>



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The amortized actuarial gain results from changes in certain assumptions and will be amortized over a period based on the average future service of participants expected to receive plan benefits.

The discount rates used in determining the accumulated postretirement benefit obligation (APBO) as of June 30, 2017 and 2016 was 4.0% and 3.5%, respectively. The assumed health care cost trend used in measuring the accumulated postretirement benefit obligation was 7.5% in 2017, decreasing to 4.5% over the next ten years.

The following information summarizes activity in the unfunded postretirement benefit plan for the years ended June 30, 2017 and 2016 (in thousands):

	<b>2017</b>	<b>2016</b>
Change in benefit obligation:		
Accumulated benefit obligation, beginning of year	\$ 18,329	16,823
Cumulative effect of plan change	1,867	—
Service cost	385	264
Interest cost	641	712
Actuarial (gain)loss	(837)	1,212
Net benefits paid	(787)	(682)
Accumulated benefit obligation, end of year	\$ 19,598	18,329
Amount not yet recognized in net periodic benefit cost and included in unrestricted net assets:		
Net actuarial gain	\$ (1,203)	(486)
Prior service cost	2,705	1,156
	\$ 1,502	670

Projected postretirement health benefits expected to be paid in each of the next five fiscal years are: 2018 – \$1,028,000; 2019 – \$1,195,000; 2020 – \$1,392,000; 2021 – \$1,504,000; and 2022 – \$1,616,000. An additional \$9,154,000 is expected to be paid for the fiscal years 2023 through 2027.

Total employer and participant contributions are \$787,000 and \$107,000, respectively, for the year ended June 30, 2017. Total benefits paid for the year ended June 30, 2017 are \$894,000. The employer and participant contributions for the year ending June 30, 2018 are expected to be \$951,000 and \$77,000, respectively, for a total of \$1,028,000 in benefits paid. The expense discount rate for both of the years ended June 30, 2017 and 2016 was 4.0% and 3.5%, respectively. The measurement date was June 30, 2017.

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**(15) Commitments**

The University's contractual commitments for capital expenditures totaled approximately \$3,790,000 at June 30, 2017, and were comprised of the following (in thousands):

Colonnade renovation	\$	1,145
Facilities maintenance and utilities		1,230
Athletic facilities upgrades		357
Various other projects		1,058
		<hr/>
	\$	<u>3,790</u>

**(16) Concentration Risk**

Financial instruments that potentially subject the University to concentration of risk consist primarily of an equity investment in a large U.S. company. This investment comprised 81% and 85% of total funds held in trust by others for the periods ending June 30, 2017 and 2016, respectively.

**(17) Contingencies**

The University receives revenues under U.S. Government grants and contracts. The ultimate determination of amounts received under these programs generally is based upon allowable costs, which are subject to audit, and are reported to the U.S. Government. Recovery of indirect costs is based on predetermined rates negotiated with the government. The University is of the opinion that adjustments, if any, arising from such audits will not have a material effect on the consolidated financial statements.

From time to time, the University is involved in various legal proceedings which are in the normal course of operations. In management's opinion, the University is not currently involved in any legal proceedings which individually or in the aggregate could have a material effect on the financial condition, change in net assets and/or liquidity of the University.

**(18) Subsequent Events**

The University has evaluated subsequent events for potential recognition and/or disclosure in the June 30, 2017 consolidated financial statements through October 24, 2017, the date the consolidated financial statements were issued, and determined that there are no other items to disclose.