

Curriculum Vitae

BRIAN ALEXANDER, Ph. D.

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EDUCATION

- Ph. D. 2015** George Mason University, Political Science
- Major Fields: American Government, International Relations
 - Minor Field: Political Theory
 - Dissertation: “Partisan Ends: The Utilization of Conference Committees in a Polarized Congress”
 - Committee Chair: Dr. Jennifer Victor, School of Policy, Government, and International Affairs
- M.A. 1999** University of Cincinnati, Political Science
- Field: International Relations
 - Thesis: “Rogue Politics? Domestic Politics and U.S. Foreign Policy toward China, Cuba, and Iran”
 - Committee Chair: Dr. Richard Harknett, Department of Political Science
- B. Phil., 1993** Miami University, School of Interdisciplinary Studies
- Major: Cultural Studies

Certificates and Training

- Advanced Legislative Processes and Procedures Training Series for Congressional Members and Staff, 2015-2016, **Congressional Research Service**
- Advanced Seminar on Congress and U.S. Foreign Policy, Fall 2015, **Johns Hopkins University School of Advanced International Studies (SAIS)**
- Certificate in Government Relations, 2012, **Association of Government Relations Professionals**
- Certificate in Intermediate Spanish, 1999, **University of Havana, Cuba**

ACADEMIC APPOINTMENTS

- International Center for Jefferson Studies at Monticello. Research Fellowship. 2020.
- American Political Science Association. Congressional Fellowship Program, Review Panel for 2018-19 Fellowships. Washington, DC. February 2019.

- Centennial Center, Washington, DC. Steiger Grant Review Board. Summer 2017-Present.
- American Political Science Association. Congressional Fellowship Program, Review Panel for 2018-19 Fellowships. Washington, DC. February 2018.
- Peer reviewer. *Congress and the Presidency*. Fall 2017.
- Centennial Center for Political Science & Public Affairs, Visiting Director, 2017.
- American Political Science Association, Congressional Fellow, 2015-2016.
- Steiger Fellowship at the Centennial Center for Political Science & Public Affairs, 2015.
- Adjunct Instructor of Political Science, George Mason University, 2013-2015.

PUBLICATIONS

- **Book** (forthcoming). *A Manual of Parliamentary Practice: The Second Edition* by Thomas Jefferson, edited by Brian Alexander. Carlisle, MA: Applewood Books.
- **Book**. *A Social Theory of Congress: Legislative Norms in the Twenty-first Century*. Lanham, MD: Lexington Books, 2021.
 - Reviewed in *Perspectives on Politics* (Vol. 19, No. 14, Dec. 2021):
 - “In *A Social Theory of Congress*, Brian Alexander provides welcomed insights into our understanding of legislative process in the US Congress... In all, *A Social Theory of Congress* represents a welcomed break from rational choice-centric studies of congressional behavior. Alexander’s insights represent an important contribution that may lead to a paradigm shift in our understanding of legislatures.”
- “Jefferson’s Manual of 1801: Registry of Copies,” with Madison Williams. Research Report and Open Dataset. Robert H. Smith International Center for Jefferson Studies Sponsored Research. Charlottesville: International Center for Jefferson Studies, 2021. <https://tjportal.on.worldcat.org/oclc/1262694401>.
 - Featured in *Fine Books & Collectibles*, January 2022.
- “Congress could be even worse - Norms of cooperation are alive and (relatively) well.” (Opinion). *Roll Call*. April 1, 2021. <https://www.rollcall.com/2021/04/01/congress-could-be-even-worse-norms-of-cooperation-are-alive-and-relatively-well/>.
- “Jefferson’s Manual and the Modern Rules of the U.S. Congress.” Charlottesville, Virginia: Thomas Jefferson’s Monticello, 2020. <https://www.monticello.org/research-education/blog/jefferson-s-manual/>.
- “The House is more courteous than you might imagine.” *Legislative Branch Capacity Working Group*. Washington, DC, July 22, 2019. <https://www.legbranch.org/the-house-is-more-courteous-than-you-might-imagine/>.
- “Why We Should Expect to See More Rule-Breaking in Congress from Now On,” *London School of Economics*. September 27, 2018. <http://blogs.lse.ac.uk/usappblog/2018/09/27/why-we-should-expect-to-see-more-rule-breaking-in-congress-from-now-on/>.
- “Procedural Disobedience: Minority Resistance in the US House of Representatives.” *PS: Political Science and Politics*, Vol. 51, No. 1 (January 2018).

- “A Framework for Congressional Staffing: A Few Thoughts from Management Consulting.” *Legislative Branch Capacity Working Group*. Washington, DC, June 28, 2016.
- “Toward a Social Theory of Congress.” *PS: Political Science & Politics*. Vol. 49, No. 1 (Jan. 2016).
- “A Real Cuba Breakthrough Is Tied to Congressional Action,” *The New West: Official Blog of the Western Political Science Association*. Dec. 19, 2014.
- *Tactical Nuclear Weapons: Emergent Threats in an Evolving Security Environment*, with Alistair Millar (eds.). Washington, DC: Brassey’s, 2004.
- “Structural Quiescence and the Failure of IC21 and Intelligence Reform,” with Abraham Miller. *International Journal of Intelligence and Counterintelligence*, Vol. 14, No. 2 (Summer 2001), pp. 234-261.
- Opinion pieces on U.S.-Cuba relations, economic sanctions, and nuclear nonproliferation published in leading national press such as *Christian Science Monitor*, *USA Today*, *Chicago-Sun Times*, *the Baltimore Sun*, and others.

UNDER REVIEW AND IN PROGRESS

- *The Idea of Congress: Norms and Democracy in an Age of Conflict*. Edited book by Brian Alexander, et al. *In progress*.
- “Hyperpluralism: What Happens When Factions Overtake Institutions in American Politics?” *Working Paper*, to be presented at Midwest Political Science Association, 2022.
- “Jefferson’s Manual of Parliamentary Practice and the Rules of Modern Legislatures.” Museum Display Proposal. *In progress*.
- “Organized Interests, Ethnicity, and Networks: Symbolic Politics and Substantive Policy,” with Suzanne M. Robbins (University of Florida). *Working Paper*.
- “Ambition Pays: Specialization, Campaigns, and PAC Donations,” with Jennifer Nicoll Victor (George Mason University) and Alexander J. Morin (Manatt, Phelps & Phillips, LLP). *Working Paper*.

TEACHING EXPERIENCE

- POL 100 – American National Government (Winter 2018; Winter 2019; Winter 2021)
- POL 214 – American Foreign Policy (Fall 2017)
- POL 229 – Parties, Interest Groups, and the Media (Fall 2021)
- POL 234 – Congress and the Legislative Process (Fall 2017; Winter 2020)
- POL 235 – The U.S. Presidency (Fall 2018; Fall 2020)
- POL 370 – Thomas Jefferson: Man, Myth, and America (Fall 2020; Fall 2021)
- POL 397 – Politics for Poets: A Course for Those Who Want to Change the World but Don’t Know What to Do (Fall 2018)
- POL 466 – Washington Term Program (Spring 2019-present, with year-round recruitment and student orientation)

Former Institutions:

- Introduction to American Government, George Mason University
- American Foreign Policy, George Mason University
- Introduction to Comparative Politics (Teaching Assistant), University of Cincinnati

CONFERENCE PARTICIPATION

- Midwest Political Science Association, Chicago, IL. April 2022.
 - o Panel Organizer: “Congress and Norms: Fresh Perspectives in an Age of Conflict”
 - o **Julia Azari (Marquette) and Didi Kuo (Stanford)**
 - o “Political Parties, Norms, and the Erosion of Democracy”
 - o **Luke Basham (PhD student, George Washington University)**
 - o “Maiden Speeches and Apprenticeship: Continuity and Change in the U.S. Senate”
 - o **Robert Browning (Purdue)**
 - o “Measuring Specialization in the U.S. Congress”
 - o **Josh Huder (Georgetown)**
 - o “Norms as Institutional Controls: Procedural Norms in the U.S. House of Representatives”
 - o **Scot Schraufnagel (Northern Illinois University)**
 - o “Two Types of Legislative Conflict: Norm Breaking versus Party Polarization”
 - o **Jennifer Lawless (UVA)**, discussant
 - o **Brian Alexander (Washington and Lee)**, discussant and chair
- Southern Political Science Association, San Juan, Puerto Rico. January 2020. Presenter. Paper topic: “Legislative Norms in the Twenty-First Century: Survey Results.”
- Southern Political Science Association, Austin, Texas. January 2019. Presenter. Paper topic: “Historical Norms and the Modern Congress: A Survey Design.” Discussant to panel paper presentations on congressional studies.
- American Political Science Association Teaching Workshop, Washington, DC. May 2018. Presenter. Teaching demonstration topic: “Strategic Political Communications and Political Science.”
- Midwest Political Science Association, Chicago, Illinois. April 2018. Presenter. Paper topic: “Do Norms Matter? A Research Agenda for the Study of Congress.”
- AP Symposium on Government & Politics. The College Board. Philadelphia, PA. November 3-5, 2017. Participant.
- Midwest Political Science Association, Chicago, Illinois: April 2017. Presenter. Paper topic: “Courtesy in the House: The Endurance of Legislative Norms in the U.S. Congress.”
- American Political Science Association, Philadelphia, PA, 2016. Presenter. Paper topic: “Bridging the Research Gap: Scholars, Congress, and a Political Science for Policy Practitioners”
- American Political Science Association, Philadelphia, PA, 2016. Roundtable Discussant. Topic: “Making Connections: How to Build a Professional Network and Why You Need One.”

- Northeast Political Science Association, Philadelphia, PA, 2015. Presenter. Paper topic: “Political Science in the Public Arena: Communication Strategies for Scholars.”
- Northeast Political Science Association, Boston, MA, 2014. Presenter. Paper topic: “Partisanship Is What Members of Congress Make of It: The Role of Norms in Congressional Behavior”
- Midwest Political Science Association, Chicago, IL, 2014. Presenter. Paper topic: “Process Radicals: Individual Leadership in a Polarized Congress.”
- Southern Political Science Association, New Orleans, LA, 2014. Presenter. Paper topic: “Conference Committees, Parties, and Leadership: Appropriations Bills and House-Senate Coordination.”
- Northeast Political Science Association, Philadelphia, PA, 2013. Presenter. Paper topic: “Bicameral Dynamics: Conference Committees, Congressional Behavior, and Legislative Outcomes.”
- Midwest Political Science Association, Chicago, IL, 2013. Presenter. Paper topic: “Limits of Partisanship: Parties, Leadership, and Independence in Bicameral Relations.”
- Southern Political Science Association, New Orleans, LA, 2012. Presenter. Paper topic: “Unorthodox Power: Conference Committees, Legislative Dynamics, and Policy Outcomes.”
- Midwest Political Science Association, Chicago, IL, 2011. Co-presenter. Paper topic: “Organized Interests, Ethnicity and Networks: Symbolic Politics and Substantive Policy.” Co-author: Dr. Suzanne Robbins, Department of Public and International Affairs, George Mason University.
- American Political Science Association, Washington, DC, 2010. Co-presenter. Paper topic: “Organized Interests, Ethnicity and Networks: Symbolic Politics and Substantive Policy.” Co-author: Dr. Suzanne Robbins, Department of Public and International Affairs, George Mason University.
- U.S. Citizenship and Immigration Services, Washington, DC, 2008. Presenter. Paper topic: “Comprehensive Immigration Reform: Implications for the DHS Immigration Enterprise.”
- Association for the Study of the Cuban Economy, Miami, FL, 2005. Presenter. Paper topic: “A Smart Sanctions Approach toward Cuba.”
- International Conference at Wilton Park, “Cuba: Future Prospects for Integration into the Western Hemisphere,” United Kingdom, 2002. Presenter. Paper topic: “The United States and Cuba: Commercial and Political Relations.”
- International Studies Association (Midwest), Des Moines, IA, 1999. Presenter. Paper topic: “Rogue Politics: Domestic and International Determinants of U.S. Policy Toward Cuba”

ACADEMIC & PROFESSIONAL HONORS, AWARDS, AND GRANTS

- Lenfest Summer Research Grant 2021. Amount: \$6,500.
- International Center for Jefferson Studies at Monticello, Research Fellowship (2020).
- Lenfest Summer Research Grant 2020. Amount: \$6,500.

- Lenfest Summer Research Grant 2019. Amount: \$6,500.
- Lenfest Summer Research Grant 2018. Amount: \$6,500.
- Williams School Course Development Grant - Communications Intensive Seed Grant. Summer 2017. Amount: \$1,000.
- 2015-2016 American Political Science Association Congressional Fellowship
- 2015 Steiger Fellowship in Legislative Studies at the Centennial Center for Political Science & Public Affairs
- Fall 2015 Johns Hopkins University School of Advanced International Studies (SAIS) advanced seminar on the U.S. Congress and Foreign Policy
- 2015 George Mason University Dissertation Completion Grant
- 2015 Outstanding Student in Political Science, School of Policy Government, and International Affairs, George Mason University
- 2014 Career Connection Faculty Award, George Mason University; selected out of 120 faculty nominees, to celebrate Mason faculty who have made a positive impact on students' career goals, employment plans or graduate school preparation.
- Departmental Nominee to Dean's Challenge Award, George Mason University, 2012
- Featured in *PS: Political Science and Politics*, "Pracademics Topic of Panel Discussion," American Political Science Association, Vol. 45, No. 1 (January 2012), p. 155.
- Department of Homeland Security, Office of Infrastructure Protection, Certificate of Commendation, 2008
- United States House of Representatives Certificate of Special Recognition, 2002
- University of Cincinnati College of Arts & Sciences Graduate Teaching Fellowship, 1998-1999
- University of Cincinnati College of Arts & Sciences Graduate Scholarship, 1997-99
- *Pi Sigma Alpha*, the National Political Science Honor Society, 1997
- Miami University Golden Key Honor Society Inductee, 1993

RESEARCH INTERESTS

- American Political Institutions: Congress, Interest Groups, Lobbying, Political Parties; Social Justice
- Thomas Jefferson and the development of American parliamentary law
- International Relations: U.S. foreign policy, domestic politics, WMD, alternatives to force, U.S.-Cuba relations

UNIVERSITY AND DEPARTMENTAL SERVICE

- Mock Convention Faculty Advisory Panel. September 2018-present.
- Washington Term. Director. June 2018-present.
- W&L Book History Cohort (2021-present)
- Graduate Fellowship Committee. June 2018, for 4-year appointment.
- QEP Project Team. Quality Enhancement Plan (QEP) STEM Advanced Research Cohort (ARC). May 2018-present.

- First Generation/Low Income Partnership (FLIP) student organization. Faculty Mentor. 2017-Present.
- Campus-wide activities in relation to the November 2018 midterm election:
 - o College Republican/College Democrats Debate Moderator (October 25);
 - o Five-Star General Festival presenter/discussant (November 2);
 - o Rockbridge Report student-led television news broadcast, election night on-air faculty analyst (November 6).
- Convocation Week First-Year Discussion Group, September 2018.
- Mudd Center Faculty Fellows. Member. September 2017-Present.
- W&L First-Gen Faculty and Staff. Member. 2017-Present.
- Johnson Scholars Interview Weekend. Faculty Host/Evaluator. February 2018.
- College Democrats/SABU. Panel Presentation on Gerrymandering. 1 November 2017.
- “Our Declaration” Convocation Week First-Year Discussion Group, September 2017.
- Diversity Inclusion and Visiting Experience (DIVE). Host high school-age prospective W&L students, 2017-present.

Former Institutions:

- Undergraduate Academic and Career Mentoring Counselor, School of Policy, Government, and International Affairs, George Mason University, 2014
- Government Week Career Panel Coordinator, University Career Services, George Mason University, 2014
- Political Science Research Assistant to Dr. Jennifer Victor, George Mason University, 2013
- Graduate Political Science Society, George Mason University Student Organization, Chairman, 2011-2012
- Working Student Professionals Network, George Mason University Public and International Affairs, Founder, 2011-Present
- Political Science and Public Affairs Alumni Group, George Mason University School of Policy, Government, and International Affairs, Coordinator 2010-Present
- Political Science Research Assistant to Dr. Thomas Moore, University of Cincinnati, 1998
- Miami University Student Government, Delegate for the School of Interdisciplinary Studies, 1989-1990

ACADEMIC PRESENTATIONS, MEDIA APPEARANCES, AND PUBLIC SPEAKING

Academic Presentations:

- “Congressional Norms in an Era of Conflict.” Panel Discussion hosted by Brian Alexander, featuring Julia Azari (Marquette), Matt Green (Catholic), Jennifer Lawless (UVA), Don Wolfensberger (Wilson Center), Honorable Rob Woodall (Ret., Georgia 7th District). Washington and Lee University. Lexington, VA. April 8, 2021. <https://www.youtube.com/watch?v=4mwulxodzhA>.

- “Thomas Jefferson’s Parliamentary Manual: The Importance of Rules,” International Center for Jefferson Studies, August 2020.
- “Who Will Be the Next President?” Krueger Foundation Lectureship. Virginia Beach, Virginia. October 23, 2019.
- “Jefferson’s Manual of Parliamentary Practice: Revised in His Own Hand.” Fellow’s Forum. Robert H. Smith International Center for Jefferson Studies. Thomas Jefferson’s Monticello, Charlottesville, Virginia. February 7, 2019.
- With Elizabeth Saunders (Brookings). “What Is the Role of Big Ideas in U.S. Foreign Policy?” Centennial Center on the Hill. U.S. Capitol Visitor Center, Washington, DC. 11 April 2017.
- “Social Movements and Interest Groups.” Guest Lecture. George Washington University Department of Sociology, Washington, DC. 22 March 2017.
- “Is Congress Like the Textbooks?” George Mason University Capitol Hill Day for MPA Students. Guest Lecture. Rayburn House Office Building, Washington, DC. 17 February 2017.
- With Frances Lee (University of Maryland). “What Can Congress Learn from Political Science? What Can Political Science Learn from Congress? An Opening Dialogue,” Centennial Center on the Hill. U.S. Capitol Visitor Center, Washington, DC. 16 December 2016.

Media appearances include: Television: CNN-fn, FoxNews, NBC-TV, Voice of America; Radio: National Public Radio, BBC; Print: *New York Times*, *Washington Post*, *Los Angeles Times*, *Wall Street Journal*, *Miami Herald*, *Business Week*, *Christian Science Monitor*, *Financial Times*, *National Journal*, Associated Press, Reuters and Agence France Press; among others.

Public speaking engagements include: the Americas Society in New York; the United Nations Institute for Disarmament Research (UNIDIR); the Elcano Royal Institute in Madrid; the Congressional Black Caucus; the Heritage Foundation in Washington, DC; Central Intelligence Agency (CIA) headquarters in Langley, Virginia; testimony before the California State Senate; public debates against the Cuban American National Foundation; other appearances.

PROFESSIONAL ORGANIZATION MEMBERSHIP

- American Political Science Association (Member)
- Association of Government Relations Professionals (Member; *Certified* Government Relations Professional)
- Association for the Study of the Cuban Economy (Member)

RELEVANT PROFESSIONAL EXPERIENCE

Office of U.S. Senator Jack Reed | APSA Congressional Fellow – 2015-2016
Issue portfolio includes renewable energy, environment, and disaster resilience & mitigation, performing all staff duties such as public policy research, constituent

support, writing remarks, bill drafting & introduction, building bipartisan cosponsorship, developing outside coalitions, and daily issue management.

Higher Education, Teaching, and Student Advising

Instructor of political science at George Mason University, 2013-2015. Sole recipient among 120 faculty of the 2014 Career Connections Faculty Award. Undergraduate Academic Advisor at the School of Policy, Government, and International Affairs 2013-2014. Numerous research publications, conference presentations, and research fellowships. Frequent guest lecturer at area universities and organizations.

Management Consulting for the Executive Branch and Commercial Clients

Support commercial clients and Federal agency programs at Departments of Homeland Security, Defense, Commerce, Treasury, and State.

Key skills: Project Management; Organizational Design; Program Review; Strategic Communications.

Highlights: Fortune 50 commercial clients; Immigration reform policy review and program development at CBP, ICE, and USCIS; Infrastructure protection programs at DHS and FEMA; Environmental stewardship at Department of Defense; \$4 billion broadband technology grants program for Department of Commerce;

- **Legislative Analytics Workshop | Strategy Consultant** – June 2013-August 2015
- **IBM | Managing Consultant** – January 2013 – June 2013
- **Wittenberg Weiner Consulting | Lead Analyst** – Oct 2011 – Dec 2012
- **Booz Allen Hamilton | Associate** – Oct 2006 – Oct 2011

Public Policy, Non-Profits Management, & Political Campaigns

On behalf of public policy non-profits and state and national political candidates I have worked local and national public relations, legislative strategy campaigns, grassroots, voter mobilization, and media outreach. Issue expertise includes U.S. foreign policy, Latino politics, immigration, voter registration, smart growth and the environment, consumer protection, predatory lending, and more.

- **Bendixen & Amadi (Miami) | Political Analyst** – 2005 – 2006
- **Brandon and Associates | Public Relations Director** – 2003 – 2005
- **Democratic National Committee | Policy Coordinator** – Jan – Nov 2004
- **Cuba Policy Foundation | Executive Director/Trustee** – 2002 – 2015
- **Fourth Freedom Forum | Research Analyst** – 2001 – 2002
- **Ted Celeste for Senate (Ohio) | Democratic Party Field Coordinator** - 2000

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